


Memorandum



Date: May 10, 2006

To: Honorable Natacha Seijas, Chairperson
and Members, Infrastructure and Land Use
Committee

From: George M. Burgess
County Manager 

Subject: Departmental Budget Presentations

Workshop
INLUC
Agenda Item No. 2 (A)

The budget packages before you reflect the initial submission presented by departments for the FY 2006-07 proposed resource allocation plan. Please keep in mind, as you are reviewing the attached, that these documents are still evolving. As you are aware, the Office of Strategic Business Management (OSBM) is currently in the process of meeting with departments to discuss their proposed submissions and budgetary issues. As the departmental resource allocation meetings continue to take place a more in depth analysis is performed by the OSBM. We are prepared, at the committee's request, to provide updated information for the April committee cycle. In addition, department directors are ready to make a two minute presentation on the packages before you today.

Attachments



Assistant County Manager

omo05606

Planning and Zoning

Planning and Zoning

STRATEGIC PLANNING PRIORITIES AND BUDGET HIGHLIGHTS

Neighborhood and Unincorporated Area Municipal Services

Desired Outcome	Highlights	Performance Impact
NU1-1: Increased urban infill development and decreased urban sprawl (priority outcome)	Promote redevelopment/infill within the urban development boundary, including promotion and cooperation with municipalities	Develop and propose ordinances to direct future development in a manner consistent with Community Urban Center policies
NU1-3: Improved community design (priority outcome)	Review all construction permit applications for compliance with zoning and landscape codes	Complete initial review of 100 percent of building permits within 2 days for residential and 3 days for commercial and 100 percent of landscape plans for building permits within 2 days
NU2-3: Well-trained, customer-friendly County government workforce (priority outcome)	Enhance customer service training by expanding interagency communication within County government, with federal, and state agencies	Achieve a quality rating of no less than four on a five-point scale for customer service satisfaction surveys
NU3-3: Preservation of wetlands and environmentally valuable uplands	Minimize loss of wetlands and other environmentally important lands through responsible regulation of land use; provide incentives for landowners to preserve and maintain endangered lands and acquire endangered lands from willing sellers	Experience no net loss of agricultural and environmentally sensitive lands
NU6-1: Improved neighborhood roadways, sidewalks, drainage, and reduced flooding (priority outcome)	Assess and collect impact fees to help mitigate future capacity requirement costs for new developments	Complete 100 percent of assessment and collection of impact fees for all residential additions within 24 hours
NU1-3: Improved Community Design	Implement regulations and urban design standards adopted as part of the revised zoning code.	Attain 80 percent resident satisfaction level with urban planning and the application of zoning standards related to design in new neighborhoods

REPORT 22: APRIL COMMITTEE REPORT (Revised)

Department: Planning and Zoning

(\$ in 000s)

Department-wide Issues

- 1 In order for the department to move to the next level of excellence, all facets of planning need to be integrated on a Geographical Information System-based approach. The planning side of the department needs to transition from "old ways" to fully automated state of the art GIS based "technology". A request for two positions, one technical programmer and one technical planner is being advanced
- 2 Addition of a Senior Planner position for the Urban Design Center
- 3 Maintain the 8% surcharge for two more years to continue the design, review, analysis and development of an interactive zoning history layer
- 4 Add a team of one Principal Planner, one Senior Planner and a Transportation Planner to initiate and take the lead on "Countywide" planning issues and to develop a Future Land Use Plan Map that will address the complex issues of growth and how to allocate growth countywide
- 5 Add a new Clerk 4 position that is required to support the credit card collection process at the Downtown office
- 6 Three Zoning Plans Processor 3 positions are needed to augment staffing levels of the Zoning Plans Processing and Zoning Administrative Review Sections and workforce housing, to permit faster processing of building permit and administrative applications
- 7 Two Zoning Evaluator 2 positions are needed to reduce staff report turnaround time for zoning hearing and administrative site plan review applications, as a result of newer lengthy and complex planning and zoning review criteria
- 8 Addition of one full time Principal Planner level position to manager the County's transportation concurrency system and retain a consultant to review the County's existing concurrency system resulting in upgrades to a multi-modal, GIS based, regional concurrency management system
- 9 Addition of a new Systems Analyst programmer 2 position that is needed to support data manipulation generated by various sections of the department
- 10 Maintain GIS overage positions
- 11 New permitting enhancement cost: building consortium split
- 12 Class C signage
- 13 The department is considering planning resource enhancements in order to meet the new growth management challenges

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Planning and Zoning

(\$ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
		Actual	Actual	Actual	Actual	Budget	Projection	Base	Alternate
REVENUE									
CW	General Fund Countywide	\$902	\$1,388	\$1,189	\$2,002	\$1,446	\$1,446	\$1,567	
UMSA	General Fund UMSA	\$1,550	\$380	\$279	\$643	\$708	\$708	\$772	
PROP	Carryover	\$11,190	\$12,765	\$11,625	\$12,672	\$11,931	\$14,316	\$11,446	
PROP	Contract Service	\$0	\$0	\$0	\$0	\$0	\$325	\$0	
PROP	Impact Fee Administration	\$1,459	\$1,549	\$1,995	\$2,303	\$1,731	\$2,110	\$2,216	
PROP	Planning Revenue	\$1,861	\$1,796	\$2,386	\$3,130	\$1,473	\$1,487	\$1,906	
PROP	Zoning Revenue	\$7,614	\$6,718	\$8,777	\$8,616	\$8,830	\$8,516	\$8,270	
INTERTRNF	Interagency Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$500	
TOTAL REVENUE		\$24,576	\$24,596	\$26,251	\$29,366	\$26,119	\$28,908	\$26,677	
EXPENDITURES									
	Salary	\$6,367	\$6,583	\$7,197	\$8,201	\$9,096	\$8,692	\$9,652	0
	Overtime Salary	\$116	\$126	\$117	\$106	\$102	\$105	\$105	
	Fringe	\$1,484	\$1,477	\$1,911	\$2,125	\$2,641	\$2,365	\$2,828	0
	Overtime Fringe	\$17	\$18	\$17	\$16	\$15	\$16	\$16	
	Other Operating	\$3,743	\$4,614	\$4,158	\$4,505	\$6,234	\$6,106	\$6,864	0
	Capital	\$84	\$153	\$178	\$97	\$160	\$178	\$166	0
TOTAL OPERATING EXPENDITURES		\$11,811	\$12,971	\$13,578	\$15,050	\$18,248	\$17,462	\$19,631	
	Debt Services	0	0	0	0	0	0	0	
	Reserves	\$0	\$0	\$0	\$0	\$7,871	\$0	\$7,046	
	Transfers	0	0	0	0	0	0	0	
	Other Non-Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
TOTAL NON OPERATING EXPENDITURES		\$0	\$0	\$0	\$0	\$7,871	\$0	\$7,046	
TOTAL EXPENDITURES		\$11,811	\$12,971	\$13,578	\$15,050	\$26,119	\$17,462	\$26,677	
REVENUES LESS EXPENDITURES									
		\$12,765	\$11,625	\$12,673	\$14,316	\$0	\$11,446	\$0	

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B) POSITIONS

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alternate
Full-Time Positions Budgeted =	169	169	163	165	171	173	173	
Full-Time Positions Filled =	143	141	146	146		149		
Part-time FTEs Budgeted =	3	3	3	3	3	3	3	
Temporary FTEs Budgeted =								

Activity: Administration
A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt. Rec.
REVENUE								
TOTAL REVENUE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
EXPENDITURES								
Salary	\$1,449	\$1,531	\$1,539	\$2,073	\$2,312	\$2,336	\$2,618	0
Overtime Salary	\$0	\$14	\$6	\$0	\$0	\$10	\$10	
Fringe	\$343	\$355	\$486	\$525	\$643	\$586	\$734	0
Overtime Fringe	\$0	\$2	\$1	\$0	\$0	\$2	\$2	
Other Operating	\$362	\$377	\$745	\$655	\$929	\$832	\$932	0
Capital	\$16	\$23	\$32	\$22	\$60	\$59	\$65	0
TOTAL OPERATING EXPENDITURES	\$2,170	\$2,302	\$2,809	\$3,275	\$3,944	\$3,825	\$4,361	
Debt Services	0	0	0	0	0	0	0	
Reserves	0	0	0	0	0	0	0	
Transfers	0	0	0	0	0	0	0	
OthNonOper	\$-2,170	\$-2,302	\$-2,809	\$-3,275	\$-3,944	\$-3,825	\$-4,361	
TOTAL EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	

B) POSITIONS

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt.
Full-Time Positions Budgeted =	35	36	38	39	41	43	43	
Full-Time Positions Filled =	31	31	35	37		37		
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	
Description	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	Desired Outcomes
Meet Budget Targets		100%	100%	100%	100%	100%	100%	ES1-4
Comments/Justification: Fiscally responsible County government								
Plot resolution actions on zoning maps within 30 days of receipt				95%	100%	100%	100%	ES2-1
Comments/Justification: Improving government through the use of technology								

E) FY 2006-07 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Provide greater office automation with the use of technological improvements with the addition of two positions, one Technical Programmer position and one Technical Planner position Performance Impact/Measure see measure under comments and justification	165	0	0	165	107	27	19	12	No	Yes	2	NU1-1

COMMENTS/JUSTIFICATION: Continue to provide technological enhancements and improvements throughout the department by streamlining processes/workflows that can be automated in a more effective and efficient manner. Provide greater office automation with the use of applications and software designed for planners that will be more compatible with the latest trend which is the integration of GIS with other technologies. This would include (but is not limited to) taking control of applications being maintained by outside vendors which are not supported by the County's GIS software releases and/or standards, therefore causing concern for future maintenance and enhancements. Expedient delivery of requests for socio-economic datasets dealing with different variables such as land availability, population, housing and/or growth projections, by redesigning existing databases and files that can integrate with other existing County datasets as well as GIS layers. Provide more tools and applications dealing with statistical analysis and database technology thereby reducing the response times for demographic requests. Analysis and design of more GIS tools and software that could be used in the data collection phase as it relates to the planning process and very near future upcoming Census 2010 process. Greater integration of GIS tools, data, and orthorectified imagery with CAD (computer-aided drafting) software used by architects in the urban design process. This integration will further aid in the preparation and delivery of essential community and comprehensive planning reports. (General Fund) Performance Impact/Measure Increase productivity levels by developing additional functionalities supporting the contracted applications by 30% and reducing downtime from 10% a month to a minimal downtime

2	Maintain the 8% surcharge for two more years Performance Impact/Measure Ensure the design and development of an interactive zoning historical layer allowing access to the public of zoning actions	0	0	0	0	0	0	0	0	No	Yes	0	ES2-1
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COMMENTS/JUSTIFICATION: Compliance with permit improvement initiative giving more information to the public at their fingertips. Faster knowledge of zoning history actions taken by the BCC or Community Council Boards. (User fees)

3	Support the credit card collection process with the addition of one Clerk 4 position Performance Impact/Measure Increase methods of payment used for collection of	0	0	87	87	36	14	31	6	No	No	1	ES1-4
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fees

COMMENTS/JUSTIFICATION: Compliance with permit improvement process. Compliance with Manager's mandate to have uniform collection systems. Allow customers to pay with credits cards, not accepted currently. (User fees and General Fund)

4	Ensure proper maintenance to current applications with the addition of one Systems Analyst Programmer Performance Impact/Measure Reduce application support from timeframe 40 to 80 hours of request to 10 to 20 hours	0	0	87	87	56	17	10	4	No	No	1	ES2-1
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COMMENTS/JUSTIFICATION: 100% support to current applications. Currently there are 18 applications supported by two programmers - provide faster turn around to requests for application enhancements. Faster response to customers on reports generated by programmed applications. Ensure proper maintenance to current applications are maintained. Current applications supported by two programmers. The hiring of one more programmer will better distribute workload. (User Fees)

5	GIS Overage Positions	0	0	160	160	119	41	0	0	No	Yes	2	NU1-1
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COMMENTS/JUSTIFICATION: Continue approve overage positions

F) FY 2006-07 REDUCTIONS IF NECESSARY FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	POSITION CHANGE	RELATED OUTCOME
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Activity: Impact Fee
A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt. Rec.
REVENUE								
Carryover	\$3,729	\$3,676	\$3,380	\$3,843	\$3,593	\$4,125	\$3,814	
Impact Fee Administration	\$1,459	\$1,549	\$1,995	\$2,303	\$1,731	\$2,110	\$2,216	
TOTAL REVENUE	\$5,188	\$5,225	\$5,375	\$6,146	\$5,324	\$6,235	\$6,030	
EXPENDITURES								
Salary	\$292	\$320	\$384	\$405	\$449	\$415	\$443	0
Overtime Salary	0	0	0	0	0	0	0	
Fringe	\$69	\$73	\$101	\$101	\$122	\$99	\$125	0
Overtime Fringe	0	0	0	0	0	0	0	
Other Operating	\$1,143	\$1,446	\$1,040	\$1,506	\$2,199	\$1,897	\$2,202	0
Capital	\$8	\$6	\$7	\$9	\$9	\$10	\$12	0
TOTAL OPERATING EXPENDITURES	\$1,512	\$1,845	\$1,532	\$2,021	\$2,779	\$2,421	\$2,782	
Debt Services	0	0	0	0	0	0	0	
Reserves	\$0	\$0	\$0	\$0	\$2,545	\$0	\$3,248	
Transfers	0	0	0	0	0	0	0	
OthNonOper	0	0	0	0	0	0	0	
TOTAL EXPENDITURES	\$1,512	\$1,845	\$1,532	\$2,021	\$5,324	\$2,421	\$6,030	
REVENUES LESS EXPENDITURES	\$3,676	\$3,380	\$3,843	\$4,125	\$0	\$3,814	\$0	

B) POSITIONS

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt.
Full-Time Positions Budgeted =	8	8	7	7	7	7	7	
Full-Time Positions Filled =	6	6	7	7		7		
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Amount of Impact Fee assessments and collections processed	36,296	44,656	53,366	51,984	39,200	41,667	40,800	NU1-1
Comments/Justification: Timely delivery of quality customer service								

E) FY 2006-07 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
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F) FY 2006-07 REDUCTIONS IF NECESSARY FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	POSITION CHANGE	RELATED OUTCOME
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Activity: Planning
A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt. Rec.
REVENUE								
General Fund Countywide	\$902	\$1,388	\$1,189	\$2,002	\$1,446	\$1,446	\$1,567	
General Fund UMSA	\$1,550	\$380	\$279	\$643	\$708	\$708	\$772	
Carryover	\$1,433	\$1,842	\$1,211	\$1,022	\$1,643	\$2,553	\$1,341	
Contract Service	\$0	\$0	\$0	\$0	\$0	\$325	\$0	
Planning Revenue	\$1,861	\$1,796	\$2,386	\$3,130	\$1,473	\$1,487	\$1,906	
Interagency Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$500	
TOTAL REVENUE	\$5,746	\$5,406	\$5,065	\$6,797	\$5,270	\$6,519	\$6,086	
EXPENDITURES								
Salary	\$2,161	\$2,063	\$2,076	\$2,392	\$2,901	\$2,559	\$2,836	0
Overtime Salary	\$0	\$3	\$2	\$2	\$1	\$2	\$2	
Fringe	\$462	\$411	\$536	\$575	\$775	\$681	\$814	0
Overtime Fringe	0	0	0	0	0	0	0	
Other Operating	\$680	\$972	\$599	\$374	\$651	\$904	\$1,265	0
Capital	\$22	\$72	\$41	\$12	\$44	\$37	\$35	0
TOTAL OPERATING EXPENDITURES	\$3,325	\$3,521	\$3,254	\$3,355	\$4,372	\$4,183	\$4,952	
Debt Services	0	0	0	0	0	0	0	
Reserves	0	0	0	0	0	0	0	
Transfers	0	0	0	0	0	0	0	
OthNonOper	\$579	\$674	\$789	\$889	\$898	\$995	\$1,134	
TOTAL EXPENDITURES	\$3,904	\$4,195	\$4,043	\$4,244	\$5,270	\$5,178	\$6,086	
REVENUES LESS EXPENDITURES	\$1,842	\$1,211	\$1,022	\$2,553	\$0	\$1,341	\$0	

B) POSITIONS

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt.
Full-Time Positions Budgeted =	52	52	48	48	52	52	52	
Full-Time Positions Filled =	46	43	41	40		44		
Part-time FTEs Budgeted =	2	2	2	2	2	2	2	
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	Desired Outcomes
	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
South Dade Watershed Plan Study-BCC adoption and file CDMP Amendment						100%	100%	NU1-1
Comments/Justification: State and County mandates County Code requirements								
Prepare adoption and implementation of affordable housing policies			10%	40%	40%	100%	0%	HH5-1
Comments/Justification: State and County mandates County Code requirements								
Number of employment projections, commercial/industrial land supply/demand analyses, and economic reports completed				6	6	6	6	NU6-1
Comments/Justification: State and County mandates County Code requirements								
Prepare Area Plans for designated Urban Centers			2	3	3	3	3	NU1-1
Comments/Justification: Miami Dade Code requirements								
Prepare land development ordinances for Urban Centers			2	3	3	3	3	NU1-1
Comments/Justification: Miami Dade Code requirements								
CDMP Amendment Process. Prepare all documents and meet deadlines	100%	100%	100%	100%	100%	100%	100%	NU1-1
Comments/Justification: State and County mandates County Code requirements								

E) FY 2006-07 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Eliminate backlog of Charrettes with the addition of one Urban Designer position Performance Impact/Measure Reduce backlog of Charrette from five pending to current	0	97	0	97	55	12	25	5	No	No	1	NU1-1

COMMENTS/JUSTIFICATION:1) Eliminate backlog and 2) maintain workflow current (General Fund)

2	Initiate a comprehensive planning process that includes 35 municipalities with the addition of one Principal Planner and two Senior Planner Positions Performance Impact/Measure see measure under comments & justification	300	0	0	300	210	40	45	5	No	No	3	NU1-1
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COMMENTS/JUSTIFICATION:This countywide effort would initiate a planning process that includes 35 plus incorporated municipalities and the unincorporated part of Miami-Dade County to develop a future Land Use Plan Map that will address the complex issues of growth and how to allocate growth countywide. (General Fund) Performance Impact/Measure Ensure the implementation of a comprehensive planning process that includes 35 municipalities in developing future Land Use Plan Map addressing the complex issues of growth

3	Implement a transportation concurrency system with the addition of one Principal Planner position Performance Impact/Measure Integrate an approach to land use transportation including mass transit and other alternative modes of travel	343	0	0	343	65	13	260	5	No	No	1	NU1-1
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COMMENTS/JUSTIFICATION:This will allow for a concurrency management system that has an integrated approach to land use transportation including mass transit and other alternative modes of travel (General Fund)

F) FY 2006-07 REDUCTIONS IF NECESSARY FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	POSITION CHANGE	RELATED OUTCOME

Activity: Zoning
A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt. Rec.
REVENUE								
Carryover	\$6,028	\$7,247	\$7,034	\$7,807	\$6,695	\$7,638	\$6,291	
Zoning Revenue	\$7,614	\$6,718	\$8,777	\$8,616	\$8,830	\$8,516	\$8,270	
TOTAL REVENUE	\$13,642	\$13,965	\$15,811	\$16,423	\$15,525	\$16,154	\$14,561	
EXPENDITURES								
Salary	\$2,465	\$2,669	\$3,198	\$3,331	\$3,434	\$3,382	\$3,755	0
Overtime Salary	\$116	\$109	\$109	\$104	\$101	\$93	\$93	
Fringe	\$610	\$638	\$788	\$924	\$1,101	\$999	\$1,155	0
Overtime Fringe	\$17	\$16	\$16	\$16	\$15	\$14	\$14	
Other Operating	\$1,558	\$1,819	\$1,774	\$1,970	\$2,455	\$2,473	\$2,465	0
Capital	\$38	\$52	\$98	\$54	\$47	\$72	\$54	0
TOTAL OPERATING EXPENDITURES	\$4,804	\$5,303	\$5,983	\$6,399	\$7,153	\$7,033	\$7,536	
Debt Services	0	0	0	0	0	0	0	
Reserves	\$0	\$0	\$0	\$0	\$5,326	\$0	\$3,798	
Transfers	0	0	0	0	0	0	0	
OthNonOper	\$1,591	\$1,628	\$2,020	\$2,386	\$3,046	\$2,830	\$3,227	
TOTAL EXPENDITURES	\$6,395	\$6,931	\$8,003	\$8,785	\$15,525	\$9,863	\$14,561	
REVENUES LESS EXPENDITURES	\$7,247	\$7,034	\$7,808	\$7,638	\$0	\$6,291	\$0	

B) POSITIONS

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt.
Full-Time Positions Budgeted =	74	73	70	71	71	71	71	
Full-Time Positions Filled =	60	61	63	62		61		
Part-time FTEs Budgeted =	1	1	1	1	1	1	1	
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Percent of Zoning Public Hearings processed within 40 days	80%	80%	100%	100%	100%	100%	100%	NU1-1
Comments/Justification: Mandate								
Zoning Plan Processing Zoning Review of Building Permit Timeframe 2 days for residential and 3 days for commercial processing time	95%	95%	95%	95%	96%	85%	100%	NU1-1
Comments/Justification: Mandate								
Percent of Landscape Reviews of Building Permits processed in 2 days for residential and 3 days for commercial projects	95%	95%	95%	95%	96%	95%	98%	NU1-1
Comments/Justification: Mandate								
Percent of Zoning/Landscape Inspections completed within 24 hours	100%	100%	100%	100%	100%	100%	100%	NU1-1
Comments/Justification: Improving customer service								
Zoning Permit Process Certificate of Use within 48 hours	100%	100%	100%	100%	100%	100%	100%	NU1-1
Comments/Justification: Improving customer service								

E) FY 2006-07 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Ensure proper permit process requirements and adopted inclusionary workforce housing ordinance with the addition of three zoning plans processor 3 positions Performance Impact/Measure see measure under comments & justification	0	0	153	153	111	42	0	0	No	No	3	NU1-1

COMMENTS/JUSTIFICATION: The ZPP3 positions are needed to augment the staffing levels of the Zoning Plans Processing Section located at the West Dade Permitting and Inspection Center and the Zoning Administrative Review Section located at the Downtown office; to balance workloads and reduce staff fatigue. The creation of new zoning regulations for Community Urban Centers and the anticipated adoption of a workforce housing inclusionary zoning ordinance already approved on first reading by the Board of County Commissioners has increased the number of project types that must be reviewed and approved by Zoning prior to the approval of a plat or a building permit. The rise in the level of complexity of the zoning regulations and site plan review criteria associated with the review of plans for Community Urban Centers and for future projects that include workforce housing units, coupled with the need to balance workloads and to improve the processing turnaround time frames mandated by an A.O. for building permit applications, and to streamline the administrative review of site plans within the code mandated timeframes justifies these positions. Additionally, this will also reduce overtime in order to meet current workload measures. This will allow that current staffing levels accomplish the established goals of 100% from current 78% within the mandated turnaround times. (User Fees) Performance Impact/Measure Ensure timely processing of an increase by 33% in the number of administrative site plan review applications (ASPRs) due to Community Urban Center Districts (CUCDs) and adoption of the inclusionary workforce-housing ordinance. Ensure timely processing of an increase by 45% in the number of administrative variances, and by 4 fold increase (6 in FY 04-05 vs. 24 in FY 05-06) in the number of administrative modifications.

2	Increase performance of application review by allowing design professional and technical professional to conduct reviews and analysis on their particular areas of expertise "Two Zoning Evaluator 2 Performance Impact/Measure: See comments/justification"	0	0	136	136	102	34	0	0	No	No	2	NU1-1
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COMMENTS/JUSTIFICATION: These positions are needed to augment the staffing levels of the Zoning Evaluation Section located at the Downtown office. The positions are necessary to balance workloads, reduce staff fatigue, and to counter the additional time necessary to review and evaluate administrative and public hearing type zoning applications and development plans. Case law resulting in an abundance of new zoning standards and the creation of new Community Urban Centers and other specialized zoning districts has resulted in the development of lengthy and complex land development regulations, review standards, and urban design site plan review criteria that have resulted in the need to spend more time to complete complex review processes and the construction of lengthy staff reports which must be legally sufficient and defensible in court as required by County Attorney's Office. This will also reduce the number of extra time spent on preparing required documents and provide for a more thorough review by the evaluators. The established goals of 100% will be more manageable (User Fees) Performance Impact/Measure Prior to the "Omnipoint" court decision, zoning recommendations on all zoning hearing applications were approximately 2 to 3 pages long. After the legal issues were resolved in the Supreme Court, changes were made to the Zoning Code which require a more complex and in-depth analysis of all zoning applications. The average zoning recommendation consists of approximately 20 pages in length which equates to a total of 1000% additional staff time spent in the preparation of the recommendations.

PAYMENTS TO AND FROM OTHER DEPARTMENTS

Department: Planning and Zoning

(\$ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM PLANNING AND ZONING

Department(to)	Reason and Source	Confirmed?	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Base Budget Submission
Public Works	Impact Fee Administrative Reimbursement	No	\$45	\$513	\$109	\$148	\$198	\$198	\$198
Fire Rescue	Impact Fee Administrative Reimbursement	No	\$35	\$35	\$35	\$35	\$35	\$35	\$35
Police	Impact Fee Administrative Reimbursement	No	\$15	\$52	\$52	\$52	\$58	\$58	\$58
Park and Recreation	Impact Fee Administrative Reimbursement	No	\$223	\$256	\$220	\$265	\$265	\$265	\$265
Total Transfer to other Departments			\$318	\$856	\$416	\$500	\$556	\$556	\$556

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO PLANNING AND ZONING

Department(from)	Reason and Source	Confirmed?	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Base Budget Submission
Community and Economic Development	grants	No	\$186	\$539	\$208	\$351	\$262	\$262	\$0
Metropolitan Planning Organization	grants	No	\$134	\$310	\$221	\$230	\$200	\$200	\$255
Total Transfer from other Departments			\$320	\$849	\$429	\$581	\$462	\$462	\$255

may include capital funds as well

SELECTED LINE ITEM HIGHLIGHTS

Department: Planning and Zoning

(\$ in 000s)

Line Item Highlight	Subobject(s)	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Base Submission
Contract Temporary Employee Costs	Temporary Empl. Cost	\$209	\$179	\$175	\$226	\$172	\$358	\$223
Rent	Rent	\$599	\$663	\$626	\$644	\$663	\$705	\$696
Travel Costs	Travel Costs	\$14	\$9	\$4	\$34	\$20	\$44	\$48
Administrative Reimbursement	General Fund Admin Reimbursement	\$211	\$202	\$230	\$243	\$461	\$461	\$419
Communication Department for Promotional Spots Program	MDTV Promotional Spots	\$0	\$25	\$25	\$25	\$25	\$25	\$25
County Attorney's Office for Legal Services	Zoning Support	\$0	\$150	\$250	\$400	\$400	\$400	\$0
Impact Fee Administrative Reimbursement to Miami-Dade Fire and Rescue	Fire Reimbursement	\$35	\$35	\$35	\$35	\$35	\$35	\$35
Impact Fee Administrative Reimbursement to Miami-Dade Police	Police Reimbursement	\$15	\$52	\$52	\$58	\$58	\$58	\$58
Impact Fee Reimbursement to Park and Recreation	Park & Rec. Reimbursement	\$223	\$256	\$220	\$265	\$106	\$265	\$265
Impact Fee Administrative Reimbursement to Public Works	Public Works Reimbursement	\$45	\$513	\$109	\$148	\$45	\$198	\$198
Office of Legislative Analysis	Commission Auditor	\$0	\$17	\$17	\$17	\$17	\$17	\$17

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

(\$ in 000s)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT:

Planning and Zoning

No Records found for Department

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

(\$ in 000s)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

Solid Waste Management

Solid Waste Management

STRATEGIC PLANNING PRIORITIES AND BUDGET HIGHLIGHTS

Neighborhood and Unincorporated Area Municipal Services

Desired Outcome	Highlights	Performance Impact
NU5-1: Neighborhood and rights-of-way aesthetics that foster and enhance quality of life	Continue to provide curbside garbage collection twice per week (\$60.9 million)	Collect over 468,000 tons of garbage annually with both manual and automated collection methods
NU5-1: Neighborhood and rights-of-way aesthetics that foster and enhance quality of life	Proceed with Phase II in automated garbage collection in July 2006 with net savings of \$82,000 after capital investment through debt service; annualized savings will be \$1.147 million with a net reduction of 43 garbage positions from staffing needed for manual service	Increase the number of households served by automated garbage collection to 174,000 in FY 2005-06 from 100,700 in FY 2004-05; increase the number of automated vehicles in service in FY 2005-06 to 91 from 53 at the end of FY 2004-05; and increase the number of automated routes to 182 in FY 2005-06 from 106 in FY 2004-05
NU5-1: Neighborhood and rights-of-way aesthetics that foster and enhance quality of life	Continue curbside recycling program (\$11 million), evaluate delivery options for recycling, and re-bid contract for services	Implement new curbside recycling contract in July 2006
NU5-1: Neighborhood and rights-of-way aesthetics that foster and enhance quality of life	Continue residential and commercial enforcement programs (\$3.69 million), and continue litter program with UMSA General Fund support (\$1.686 million)	Respond to 11,700 enforcement-related complaints and pick up 1,150 tons of illegally dumped litter; continue to pick up litter at 4,800 hot spots serviced by the UMSA funded litter collection program, and continue to service 240 corridor miles weekly
NU5-1: Neighborhood and rights-of-way aesthetics that foster and enhance quality of life	Fully implement three new bulky waste crews in the fourth quarter of FY 2004-05 and one additional crew (three positions using existing capital equipment, \$173,000) in October 2005; continue to provide trash collection services through T&R centers and bulky waste pick-up programs and continue to evaluate delivery and staffing options to optimize response time to requests for pick-up (\$33.7 million)	Continue enhanced bulky waste pick-up program allowing two annual pick-ups per household, and reduce response to requests for bulky waste pick-up to 10 days from 12 days; and keep 13 T&R centers open, while evaluating alternatives to trash collection service delivery; collect over 331,700 tons of trash
NU6-3: Improved public infrastructure level-of-service standards and	Continue disposal operations (\$88.5 million) and mowing of County lots, funded from the Capital Outlay Reserve (\$1.194 million)	Process over 1 million tons of garbage and over 700,000 tons of trash; continue 10 to 12 mowing cycles annually per County owned lot

Neighborhood and Unincorporated Area Municipal Services

Desired Outcome	Highlights	Performance Impact
policies		
NU6-3: Improved public infrastructure level-of-service standards and policies	Continue capital projects, including cell closures at landfills, environmental improvements, groundwater remediation project, facility improvements, landfill construction, countywide lot clearing, and construction projects (\$11.662 million)	Plan for future projects (\$11.25 million) funded by the Building Better Communities bond program
NU6-3: Improved public infrastructure level-of-service standards and policies	Maintain transfer system for trash and garbage (\$28.1 million)	Ensure adequacy of transfer station available capacity on a daily basis; transfer over 506,000 tons of garbage and 231,000 tons of trash from regional transfer stations to landfills and the resources recovery facility
NU6-3: Improved public infrastructure level-of-service standards and policies	Continue contract with Montanay Power Corporation to operate and maintain the County's Resource Recovery facility (\$65.9 million) and continue other supplemental contracts and staffing to support resources recovery operation (\$3.1 million)	Convert 971,000 tons of waste to 297 million kilowatt hours

Department: Solid Waste Management

(\$ in 000s)

Department-wide Issues

- 1 Re-programming of Bulky Trash Collection to enhance service
- 2 Curbside Recycling
- 3 Adequacy of litter program to meet service demands within funding parameters
- 4 Continued implementation of Automated Collections
- 5 FEMA reimbursement for hurricane-related expenditures in Collections estimated at 87.5%

Solid Waste Alternatives		
Description	Cost	Comments
Current Household Collection fee	\$399	Without fee increase, the Department would have to utilize Resource Recovery facility and TRCs for recycling (\$8.5 m), reduce equipment replacement (\$1.5 m), reduce residential code enforcement (\$1.1 m)
Household Collection fee necessary to cover current levels of service	\$434	
Garbage Automation Phase III and proposed Landscaper coupon and Waste Certificate fee increases to cover cost of service	\$432	
Contractual Disposal System Fee Increases impact on Collections	\$438	
Enhance Litter Program (Admin. Staff and 2 Litter crews)	\$439	
Enhance Bulky Waste pick-up service to 5-7 days response	\$458	
Modernize Garbage and Trash fleet	\$462	
Restore Operating Reserve to required level by FY 2010-11	\$477	
Zoned Quarterly Trash Sweeps	\$513	

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Solid Waste Management

(\$ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
		Actual	Actual	Actual	Actual	Budget	Projection	Base	Alternate
REVENUE									
UMSA	General Fund UMSA	\$1,720	\$1,686	\$1,686	\$1,686	\$1,686	\$1,686	\$1,686	
PROP	Carryover	\$59,062	\$60,524	\$62,670	\$67,532	\$66,987	\$80,300	\$92,891	
PROP	Collection Fees and Charges	\$102,334	\$110,486	\$123,374	\$124,849	\$125,241	\$127,773	\$126,200	
PROP	Disposal Fees and Charges	\$99,820	\$100,530	\$102,995	\$123,147	\$104,407	\$143,306	\$107,231	
PROP	Interest/Rate Stabilization Reserve	\$7,719	\$5,854	\$1,050	\$2,055	\$708	\$2,860	\$2,569	
PROP	Recyclable Material Sales	\$372	\$514	\$571	\$970	\$622	\$1,260	\$1,140	
PROP	Resource Recovery Energy Sales	\$16,383	\$19,195	\$16,593	\$17,138	\$17,162	\$20,345	\$21,158	
PROP	Transfer Fees	\$7,133	\$7,214	\$7,439	\$7,265	\$7,632	\$7,518	\$6,837	
PROP	Utility Service Fee	\$14,528	\$14,825	\$15,798	\$16,329	\$15,178	\$18,013	\$17,858	
STATE	State Grants	\$180	\$429	\$260	\$0	\$0	\$0	\$0	
TOTAL REVENUE		\$309,251	\$321,257	\$332,436	\$360,971	\$339,623	\$403,061	\$377,570	
EXPENDITURES									
	Salary	\$39,728	\$41,165	\$45,226	\$44,950	\$46,575	\$48,724	\$49,806	0
	Overtime Salary	\$4,425	\$4,152	\$4,692	\$7,175	\$3,547	\$6,384	\$5,023	
	Fringe	\$13,050	\$12,755	\$13,378	\$16,526	\$18,697	\$19,877	\$20,580	0
	Overtime Fringe	\$668	\$557	\$706	\$1,090	\$549	\$945	\$763	
	Other Operating	\$163,956	\$171,287	\$170,757	\$183,923	\$179,533	\$189,964	\$193,592	0
	Capital	\$6,003	\$9,707	\$3,436	\$671	\$8,419	\$12,513	\$8,054	0
TOTAL OPERATING EXPENDITURES		\$227,830	\$239,623	\$238,195	\$254,335	\$257,320	\$278,407	\$277,818	
	Debt Services	\$17,990	\$19,098	\$20,734	\$23,865	\$24,855	\$25,131	\$25,651	
	Reserves	\$0	\$0	\$0	\$0	\$51,080	\$0	\$77,137	
	Transfers	\$3,078	\$4,128	\$3,460	\$2,471	\$6,368	\$6,632	\$8,906	
	Other Non-Operating	\$-171	\$-4,262	\$2,515	\$0	\$0	\$0	\$0	
TOTAL NON OPERATING		\$20,897	\$18,964	\$26,709	\$26,336	\$82,303	\$31,763	\$111,694	

EXPENDITURES							
TOTAL EXPENDITURES	\$248,727	\$258,587	\$264,904	\$280,671	\$339,623	\$310,170	\$389,512

REVENUES LESS EXPENDITURES	\$60,524	\$62,670	\$67,532	\$80,300	\$0	\$92,891	\$-11,942
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B) POSITIONS

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alternate
Full-Time Positions Budgeted =	1089	1087	1071	1041	998	1069	1029	
Full-Time Positions Filled =	1068	1064	1057	1102		1056		
Part-time FTEs Budgeted =	16	16	16	8.5	8	12.5	12.5	
Temporary FTEs Budgeted =	108.7	151.4	89.3	75.1	26.3	63.5	40.8	

Activity: Administration
A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt. Rec.
REVENUE								
Carryover	\$51,586	\$58,727	\$62,670	\$67,532	\$66,668	\$78,608	\$3,677	
Collection Fees and Charges	\$0	\$0	\$14,018	\$9,062	\$10,869	\$8,450	\$13,951	
Disposal Fees and Charges	\$22,085	\$23,251	\$15,989	\$24,188	\$3,031	\$34,655	\$14,222	
Interest/ Rate Stabilization Reserve	\$7,719	\$4,774	\$1,050	\$2,055	\$708	\$2,860	\$2,569	
State Grants	\$108	\$49	\$0	\$0	\$0	\$0	\$0	
TOTAL REVENUE	\$81,498	\$86,801	\$93,727	\$102,837	\$81,276	\$124,573	\$34,419	
EXPENDITURES								
Salary	\$6,911	\$5,968	\$6,415	\$5,831	\$5,728	\$5,921	\$6,253	0
Overtime Salary	\$41	\$46	\$451	\$140	\$104	\$221	\$192	
Fringe	\$1,636	\$1,656	\$1,570	\$1,899	\$2,053	\$2,165	\$2,318	0
Overtime Fringe	\$6	\$7	\$7	\$21	\$16	\$34	\$30	
Other Operating	\$10,011	\$9,530	\$11,695	\$11,936	\$15,410	\$16,308	\$16,367	0
Capital	\$279	\$7,951	\$82	\$239	\$517	\$401	\$353	0
TOTAL OPERATING EXPENDITURES	\$18,884	\$25,158	\$20,220	\$20,066	\$23,828	\$25,050	\$25,513	
Debt Services	0	0	0	0	0	0	0	
Reserves	\$0	\$0	\$0	\$0	\$51,080	\$0	\$0	
Transfers	\$2,261	\$3,235	\$3,460	\$2,471	\$6,368	\$6,632	\$8,906	
OthNonOper	\$-171	\$-4,262	\$2,515	\$0	\$0	\$0	\$0	
TOTAL EXPENDITURES	\$20,974	\$24,131	\$26,195	\$22,537	\$81,276	\$31,682	\$34,419	
REVENUES LESS EXPENDITURES	\$60,524	\$62,670	\$67,532	\$80,300	\$0	\$92,891	\$0	

B) POSITIONS

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt.
Full-Time Positions Budgeted =	114	118	107	104	98	101	100	
Full-Time Positions Filled =	114	95	95	96		96		
Part-time FTEs Budgeted =	1	1	1	1	0.5	0.5	0.5	
Temporary FTEs Budgeted =	16.4	12.3	7.6	5.3	4.9	7.6	6.1	

E) FY 2006-07 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
2	Administrative staff enhancement	0	0	187	187	140	47	0	0	No	No	5	NU5-1

COMMENTS/JUSTIFICATION:3.5 FTE (balance is cross-indexed or shared with Fund 490). To improve the level of service and manage increasing workload in budget, planning & performance reporting, including Active Strategy, 311 coordination, ERP conversion, etc.

2	Administrative staff enhancement	0	0	152	152	116	36	0	0	No	No	1	NU5-1
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COMMENTS/JUSTIFICATION:2.5 FTE (cross-indexed from Fund 470). To improve the level of service and manage increasing workload in budget, planning & performance reporting, including Active Strategy, 311 coordination, ERP conversion, etc.

Activity: Compliance Development and Countywide Recycling
A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt. Rec.
REVENUE								
Utility Service Fee	\$4,179	\$3,211	\$3,849	\$3,824	\$4,624	\$4,621	\$6,637	
State Grants	\$72	\$50	\$0	\$0	\$0	\$0	\$0	
TOTAL REVENUE	\$4,251	\$3,261	\$3,849	\$3,824	\$4,624	\$4,621	\$6,637	
EXPENDITURES								
Salary	\$924	\$1,005	\$892	\$861	\$1,001	\$1,050	\$1,095	0
Overtime Salary	\$24	\$30	\$20	\$57	\$61	\$46	\$55	
Fringe	\$321	\$311	\$287	\$238	\$334	\$372	\$400	0
Overtime Fringe	\$3	\$4	\$3	\$9	\$9	\$7	\$8	
Other Operating	\$2,962	\$1,909	\$2,598	\$2,652	\$3,171	\$3,099	\$5,031	0
Capital	\$17	\$2	\$49	\$7	\$48	\$47	\$48	0
TOTAL OPERATING EXPENDITURES	\$4,251	\$3,261	\$3,849	\$3,824	\$4,624	\$4,621	\$6,637	
Debt Services	0	0	0	0	0	0	0	
Reserves	0	0	0	0	0	0	0	
Transfers	0	0	0	0	0	0	0	
OthNonOper	0	0	0	0	0	0	0	
TOTAL EXPENDITURES	\$4,251	\$3,261	\$3,849	\$3,824	\$4,624	\$4,621	\$6,637	
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	

B) POSITIONS

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt.
Full-Time Positions Budgeted =	17	17	12	12	15	15	16	
Full-Time Positions Filled =	15	11	11	14		15		
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	
Temporary FTEs Budgeted =	0.9	0	0	0	0.5	0.7	0.7	

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of Household Hazardous Waste Patrons served in Home Chemical Collection Program	1493	1597	1707	2100	2800	3200	4160	NU3-1

Comments/Justification: FY06 projection impacted by Hurricanes Katrina and Wilma

Total Number of Tons of Household Hazardous Waste Collected in the Home Chemical Collection Program (in thousands)	55	68	70	78	112	144	180	NU3-1
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Comments/Justification: FY06 projection impacted by Hurricanes Katrina and Wilma

E) FY 2006-07 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
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Activity: Disposal Operations**A) OPERATING BUDGET - REVENUES AND EXPENDITURES**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt. Rec.
REVENUE								
Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$89,214	
Disposal Fees and Charges	\$66,952	\$66,736	\$69,585	\$82,156	\$81,239	\$79,794	\$66,652	
Resource Recovery Energy Sales	\$16,383	\$19,195	\$16,593	\$17,138	\$17,162	\$20,345	\$21,158	
Utility Service Fee	\$10,349	\$11,614	\$11,949	\$12,505	\$10,554	\$13,392	\$11,221	
State Grants	\$0	\$330	\$260	\$0	\$0	\$0	\$0	
TOTAL REVENUE	\$93,684	\$97,875	\$98,387	\$111,799	\$108,955	\$113,531	\$188,245	
EXPENDITURES								
Salary	\$3,050	\$3,183	\$3,566	\$3,941	\$4,136	\$4,435	\$4,458	0
Overtime Salary	\$295	\$262	\$225	\$361	\$283	\$364	\$365	
Fringe	\$917	\$919	\$1,183	\$1,438	\$1,463	\$1,850	\$1,612	0
Overtime Fringe	\$45	\$40	\$35	\$56	\$44	\$56	\$49	
Other Operating	\$70,397	\$74,386	\$73,442	\$84,909	\$78,198	\$83,357	\$81,824	0
Capital	\$173	\$174	\$1,910	\$207	\$4,420	\$3,377	\$2,685	0
TOTAL OPERATING EXPENDITURES	\$74,877	\$78,964	\$80,361	\$90,912	\$88,544	\$93,439	\$90,993	
Debt Services	\$17,990	\$18,018	\$18,026	\$20,887	\$20,411	\$20,092	\$20,115	
Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$77,137	
Transfers	\$817	\$893	\$0	\$0	\$0	\$0	\$0	
OthNonOper	0	0	0	0	0	0	0	
TOTAL EXPENDITURES	\$93,684	\$97,875	\$98,387	\$111,799	\$108,955	\$113,531	\$188,245	
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	

B) POSITIONS

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt.
Full-Time Positions Budgeted =	106	95	95	94	96	95	95	
Full-Time Positions Filled =	93	92	90	96		94		
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	
Temporary FTEs Budgeted =	8.9	11.4	6.2	5.6	5.6	9.1	9.6	

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	
Description	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	Desired Outcomes
Garbage Tons Processed (in thousands)	960	1011	1035	1058	1008	1083	1062	NU6-3
Comments/Justification: FY06 projection impacted by Hurricanes Katrina and Wilma								
Trash Tons Processed (in thousands)	853	846	736	740	737	991	876	NU6-3
Comments/Justification: FY06 projection impacted by Hurricanes Katrina and Wilma; actuals include Tires, Clean Yard Trash, Trash, Construction and Demolition Debris								
GSA County-owned lots maintained (on a monthly basis)	341	448	448	448	448	448	448	NU6-3
Comments/Justification: Total number of lots in County inventory varies over time								
Storm Debris In (in thousands)	0	3	20	228	0	0	0	ED1-1
Comments/Justification: Storm debris is not projected or budgeted								

E) FY 2006-07 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
2	Tipping Fee CPI increase impact on Countywide Lot clearing Program	0	0	5	5	0	0	5	0	No	No	0	NU5-1

COMMENTS/JUSTIFICATION: Impact of Disposal Fee Increase

3	Landfill Staff Enhancement	0	0	167	167	113	54	0	0	No	No	3	NU5-1
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COMMENTS/JUSTIFICATION: Two new landfill superintendents for North and South Dade Landfills; one new scalehouse operator for new scalehouse (at S. Dade) under construction.

F) FY 2006-07 REDUCTIONS IF NECESSARY FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	POSITION CHANGE	RELATED OUTCOME
3	Decreased volume of Tires going to Resources Recovery Facility	0	0	185	185	0	0	185	0	No	0	NU5-1

COMMENTS/JUSTIFICATION: Decrease in payments to Montenay in anticipation of reduced tire volumes (in response to fee increase)

Activity: Garbage Collection**A) OPERATING BUDGET - REVENUES AND EXPENDITURES**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt. Rec.
REVENUE								
Collection Fees and Charges	\$55,100	\$55,139	\$62,859	\$67,013	\$65,987	\$73,387	\$73,270	
Interest/ Rate Stabilization Reserve	\$0	\$1,080	\$0	\$0	\$0	\$0	\$0	
TOTAL REVENUE	\$55,100	\$56,219	\$62,859	\$67,013	\$65,987	\$73,387	\$73,270	
EXPENDITURES								
Salary	\$14,848	\$15,866	\$17,666	\$17,179	\$16,736	\$17,821	\$18,193	0
Overtime Salary	\$1,403	\$557	\$668	\$1,637	\$349	\$1,002	\$458	
Fringe	\$5,737	\$5,274	\$4,435	\$6,765	\$7,021	\$7,808	\$8,047	0
Overtime Fringe	\$210	\$75	\$100	\$246	\$54	\$152	\$71	
Other Operating	\$32,105	\$33,363	\$37,282	\$38,114	\$37,537	\$41,280	\$40,828	0
Capital	\$797	\$4	\$0	\$94	\$173	\$293	\$145	0
TOTAL OPERATING EXPENDITURES	\$55,100	\$55,139	\$60,151	\$64,035	\$61,870	\$68,356	\$67,742	
Debt Services	\$0	\$1,080	\$2,708	\$2,978	\$4,117	\$5,031	\$5,528	
Reserves	0	0	0	0	0	0	0	
Transfers	0	0	0	0	0	0	0	
OthNonOper	0	0	0	0	0	0	0	
TOTAL EXPENDITURES	\$55,100	\$56,219	\$62,859	\$67,013	\$65,987	\$73,387	\$73,270	
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	

B) POSITIONS

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt.
Full-Time Positions Budgeted =	448	453	452	410	367	433	394	
Full-Time Positions Filled =	455	469	461	499		433		
Part-time FTEs Budgeted =	15	15	15	7.5	7.5	12	12	
Temporary FTEs Budgeted =	54.2	93	50.5	51.5	3.5	32.7	11.3	

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	
Description	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	Desired Outcomes
Garbage Tons Collected (in thousands)	416	440	453	466	468	486	480	NU5-1
Comments/Justification: FY06 projection is impacted by hurricanes Katrina and Wilma								
Garbage Tons Collected Per Budgeted Staff (Full Time)(in thousands)	802	966	1004	1137	1276	1122	1106	NU5-1
Comments/Justification:								
Garbage collection complaints per 1,000 customers	19	15	16	20	12	16	16	NU5-1
Comments/Justification: Increase in FY05 actual and FY06 projection is impacted by Hurricanes Katrina and Wilma in Garbage								
Number of Households Converted to Garbage Automated Service (in thousands)	0	0	0	108	174	174	174	NU5-1
Comments/Justification:								

E) FY 2006-07 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Disposal Fee Increase Impact (CPI)	0	0	1074	1074	0	0	1074	0	No	No	0	NU5-1

COMMENTS/JUSTIFICATION: Annual CPI Tip Fee Increase

F) FY 2006-07 REDUCTIONS IF NECESSARY FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	POSITION CHANGE	RELATED OUTCOME
1	Impact of increase in disposal system tip fees	0	0	1074	1074	0	0	1074	0	No	0	NU5-1

COMMENTS/JUSTIFICATION:CPI increase to garbage tip fee

Activity: Transfer Operations**A) OPERATING BUDGET - REVENUES AND EXPENDITURES**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt. Rec.
REVENUE								
Carryover	\$0	\$0	\$0	\$0	\$319	\$0	\$0	
Disposal Fees and Charges	\$10,783	\$10,543	\$17,421	\$16,803	\$20,137	\$28,857	\$26,357	
Transfer Fees	\$7,133	\$7,214	\$7,439	\$7,265	\$7,632	\$7,518	\$6,837	
TOTAL REVENUE	\$17,916	\$17,757	\$24,860	\$24,068	\$28,088	\$36,375	\$33,194	
EXPENDITURES								
Salary	\$5,388	\$6,003	\$9,581	\$8,449	\$9,211	\$9,893	\$9,791	0
Overtime Salary	\$1,096	\$1,010	\$625	\$1,467	\$1,744	\$2,170	\$1,960	
Fringe	\$1,732	\$1,806	\$3,101	\$2,949	\$3,657	\$3,653	\$3,828	0
Overtime Fringe	\$170	\$131	\$155	\$227	\$270	\$336	\$303	
Other Operating	\$6,994	\$7,400	\$10,263	\$10,874	\$9,909	\$12,290	\$12,736	0
Capital	\$2,536	\$1,407	\$1,135	\$102	\$2,978	\$8,033	\$4,576	0
TOTAL OPERATING EXPENDITURES	\$17,916	\$17,757	\$24,860	\$24,068	\$27,769	\$36,375	\$33,194	
Debt Services	\$0	\$0	\$0	\$0	\$319	\$0	\$0	
Reserves	0	0	0	0	0	0	0	
Transfers	0	0	0	0	0	0	0	
OthNonOper	0	0	0	0	0	0	0	
TOTAL EXPENDITURES	\$17,916	\$17,757	\$24,860	\$24,068	\$28,088	\$36,375	\$33,194	
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	

B) POSITIONS

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt.
Full-Time Positions Budgeted =	146	146	146	201	200	202	202	
Full-Time Positions Filled =	145	145	145	201		199		
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	
Temporary FTEs Budgeted =	4	6.6	4.8	2.2	2.4	4.6	3.9	

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Total Garbage Tons Transferred in (in thousands)	434	454	486	491	506	506	484	NU6-3

Comments/Justification:

Total Trash Tons Transferred in (in thousands)	294	277	252	194	231	203	173	NU6-3
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Comments/Justification:

Total Storm Debris Tons Transferred In (in thousands)	0	2	2	17	0	0	0	NU6-3
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Comments/Justification: Storm debris is not projected or budgeted

Activity: Trash Collection
A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt. Rec.
REVENUE								
Collection Fees and Charges	\$40,683	\$43,304	\$34,215	\$35,121	\$33,665	\$32,799	\$27,669	
TOTAL REVENUE	\$40,683	\$43,304	\$34,215	\$35,121	\$33,665	\$32,799	\$27,669	
EXPENDITURES								
Salary	\$6,510	\$7,052	\$4,877	\$6,137	\$7,006	\$6,897	\$7,196	0
Overtime Salary	\$1,423	\$2,096	\$2,488	\$3,133	\$788	\$2,274	\$1,739	
Fringe	\$2,096	\$2,198	\$2,046	\$2,327	\$3,060	\$2,939	\$3,214	0
Overtime Fringe	\$212	\$277	\$373	\$472	\$122	\$313	\$263	
Other Operating	\$28,243	\$31,515	\$24,172	\$23,030	\$22,398	\$20,006	\$23,147	0
Capital	\$2,199	\$166	\$259	\$22	\$283	\$362	\$231	0
TOTAL OPERATING EXPENDITURES	\$40,683	\$43,304	\$34,215	\$35,121	\$33,657	\$32,791	\$35,790	
Debt Services	\$0	\$0	\$0	\$0	\$8	\$8	\$8	
Reserves	0	0	0	0	0	0	0	
Transfers	0	0	0	0	0	0	0	
OthNonOper	0	0	0	0	0	0	0	
TOTAL EXPENDITURES	\$40,683	\$43,304	\$34,215	\$35,121	\$33,665	\$32,799	\$35,798	
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$-8,129	

B) POSITIONS

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt.
Full-Time Positions Budgeted =	198	198	201	162	164	165	165	
Full-Time Positions Filled =	189	198	198	138		159		
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	
Temporary FTEs Budgeted =	14.7	20.6	18.2	8	6	5	5	

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	Desired Outcomes
	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Bulky waste trash tons collected (in thousands)	71	76	92	97	95	81	106	NU5-1
Comments/Justification: FY06 projection impacted by Hurricanes Katrina and Wilma								
Number of bulky waste pick-ups (in thousands)	44	44	48	47	67	51	68	NU5-1
Comments/Justification: FY06 projection and FY05 actual impacted by Hurricanes Katrina and Wilma								
Bulky waste response time (in days)	7	9	9	14	10	21	7	NU5-1
Comments/Justification:								
Trash and Recycling Center tons collected (in thousands)	235	250	204	176	192	150	193	NU5-1
Comments/Justification: FY06 projection impacted by Hurricanes Katrina and Wilma								
Number of trash complaints per 1,000 customers	5	8	6	42*	4	6	6	NU5-1
Comments/Justification: Includes complaints relating to Hurricanes Katrina and Wilma								

E) FY 2006-07 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Impact of Disposal fee increases on trash disposal	0	0	684	684	0	0	684	0	No	No	0	NU5-1

COMMENTS/JUSTIFICATION: Increase in Tire Fee (\$27,000) and CPI increase to trash tip fee (\$657,000)

2	Bulky Waste Enhancement (15 crews and trash trucks)	0	0	6040	6040	3017	1209	1817	0	No	No	0	NU5-1
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COMMENTS/JUSTIFICATION: To manage substantial growth in demand for trash service. May incorporate Employee OT and private contractor support UNTIL delivery of required equipment)

Activity: UMSA Enforcement Litter & Illegal Dumping
A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt. Rec.
REVENUE								
General Fund UMSA	\$1,720	\$1,686	\$1,686	\$1,686	\$1,686	\$1,686	\$1,686	
Collection Fees and Charges	\$4,455	\$4,236	\$2,682	\$3,501	\$3,689	\$4,533	\$261	
TOTAL REVENUE	\$6,175	\$5,922	\$4,368	\$5,187	\$5,375	\$6,219	\$1,947	
EXPENDITURES								
Salary	\$1,952	\$1,945	\$1,990	\$2,338	\$2,538	\$2,564	\$2,673	0
Overtime Salary	\$143	\$151	\$215	\$380	\$218	\$290	\$248	
Fringe	\$550	\$534	\$661	\$823	\$1,020	\$1,028	\$1,098	0
Overtime Fringe	\$22	\$23	\$33	\$59	\$34	\$44	\$38	
Other Operating	\$3,506	\$3,266	\$1,468	\$1,587	\$1,565	\$2,293	\$1,687	0
Capital	\$2	\$3	\$1	\$0	\$0	\$0	\$16	0
TOTAL OPERATING EXPENDITURES	\$6,175	\$5,922	\$4,368	\$5,187	\$5,375	\$6,219	\$5,760	
Debt Services	0	0	0	0	0	0	0	
Reserves	0	0	0	0	0	0	0	
Transfers	0	0	0	0	0	0	0	
OthNonOper	0	0	0	0	0	0	0	
TOTAL EXPENDITURES	\$6,175	\$5,922	\$4,368	\$5,187	\$5,375	\$6,219	\$5,760	
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$-3,813	

B) POSITIONS

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt.
Full-Time Positions Budgeted =	58	58	56	56	56	56	55	
Full-Time Positions Filled =	55	52	55	56		58		
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	
Temporary FTEs Budgeted =	9.5	7.3	1.9	2.3	2.7	2.8	3.2	

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Base Budget Submission	Desired Outcomes
Number of Illegal Dumping Pick-ups (in thousands)	8	4	2	1.3	1.3	1	1.3	NU5-1
Comments/Justification: FY06 projection impacted by Hurricanes Katrina and Wilma								
Number of illegal dumping tons collected (in thousands)	13	8	2.0	2.0	2.4	1.7	2.0	NU5-1
Comments/Justification: FY06 projection impacted by Hurricanes Katrina and Wilma								
Number of enforcement-related complaints investigated (in thousands)	6.8	6.4	7.4	12	11.7	11.7	11.8	NU5-1
Comments/Justification:								
Number of violations notices issued (in thousands)	53	42	37	30	29	23	25	PS1-6
Comments/Justification: FY06 projection impacted by Hurricanes Katrina and Wilma								
Number of violation notices cleared (in thousands)	44	35	31	23	20	15	19	NU5-1
Comments/Justification: FY06 projection impacted by Hurricanes Katrina and Wilma								
Number of litter pick-ups (in thousands)	4.1	7.4	4.9	6.5	6	6	6	NU5-1
Comments/Justification:								
Number of litter tons (in thousands)	1.1	1.3	1.1	1.1	1.2	1.0	1.1	NU5-1
Comments/Justification:								

E) FY 2006-07 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Litter Collection Enhancement	0	0	277	277	124	59	60	34	No	No	4	NU3-1

COMMENTS/JUSTIFICATION: Increase level of service

1	Disposal Tip Fee CPI Impact	0	0	20	20	0	0	20	0	No	No	0	NU3-1
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COMMENTS/JUSTIFICATION:

F) FY 2006-07 REDUCTIONS IF NECESSARY FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	POSITION CHANGE	RELATED OUTCOME
1	Impact of CPI increase in disposal system charges.	0	0	20	20	0	0	20	0	No	0	NU5-1

COMMENTS/JUSTIFICATION: Impact of tire fee increase (\$12,800) plus CPI increase to tip fee (\$7,200)

4	Reduce level of residential enforcement service	0	0	3400	3400	2142	756	512	0	No	31	NU5-1
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COMMENTS/JUSTIFICATION: Avoid a household fee increase

Activity: UMSA Recycling
A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt. Rec.
REVENUE								
Carryover	\$7,476	\$1,797	\$0	\$0	\$0	\$1,692	\$0	
Collection Fees and Charges	\$2,096	\$7,807	\$9,600	\$10,152	\$11,031	\$8,604	\$11,049	
Interest/ Rate Stabilization Reserve	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Recyclable Material Sales	\$372	\$514	\$571	\$970	\$622	\$1,260	\$1,140	
TOTAL REVENUE	\$9,944	\$10,118	\$10,171	\$11,122	\$11,653	\$11,556	\$12,189	
EXPENDITURES								
Salary	\$145	\$143	\$239	\$214	\$219	\$143	\$147	0
Overtime Salary	\$0	\$0	\$0	\$0	\$0	\$17	\$6	
Fringe	\$61	\$57	\$95	\$87	\$89	\$62	\$63	0
Overtime Fringe	\$0	\$0	\$0	\$0	\$0	\$3	\$1	
Other Operating	\$9,738	\$9,918	\$9,837	\$10,821	\$11,345	\$11,331	\$11,972	0
Capital	0	0	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES	\$9,944	\$10,118	\$10,171	\$11,122	\$11,653	\$11,556	\$12,189	
Debt Services	0	0	0	0	0	0	0	
Reserves	0	0	0	0	0	0	0	
Transfers	0	0	0	0	0	0	0	
OthNonOper	0	0	0	0	0	0	0	
TOTAL EXPENDITURES	\$9,944	\$10,118	\$10,171	\$11,122	\$11,653	\$11,556	\$12,189	
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	

B) POSITIONS

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt.
Full-Time Positions Budgeted =	2	2	2	2	2	2	2	
Full-Time Positions Filled =	2	2	2	2		2		
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	
Temporary FTEs Budgeted =	0.1	0.2	0.1	0.2	0.7	1	1	

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	
Description	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	Desired Outcomes
Curbside Recycling Tons Collected (in thousands)	38	37	36	35	35	35	35	NU5-1
Comments/Justification:								
Recyclable material collected per account (in lbs)	235	229	221	246	204	205	203	NU5-1
Comments/Justification:								
Tons of White Goods Recycled (in thousands)	4	6.4	6.7	6.1	6.4	6	6.2	NU5-1
Comments/Justification: White Goods include household appliances								
Number of Curbside Recycling Complaints per 1,00 customers	n/a	7	10	10	14	10	10	NU5-1
Comments/Justification:								
Average Number of Households served in Curbside Recycling Program (in thousands)	311	315	320	326	340	340	344	NU5-1
Comments/Justification:								

F) FY 2006-07 REDUCTIONS IF NECESSARY FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	POSITION CHANGE	RELATED OUTCOME
4	Utilize Resource Recovery Facility and TRCs for Recycling	0	0	8500	8500	0	0	8500	0	No	0	NU5-1

COMMENTS/JUSTIFICATION: Avoid fee increase

PAYMENTS TO AND FROM OTHER DEPARTMENTS

Department: Solid Waste Management

(\$ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM SOLID WASTE MANAGEMENT

Department(to)	Reason and Source	Confirmed?	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Base Budget Submission
Audit and Management Services	Audit and Management Services for Audit Services	No	\$0	\$0	\$55	\$110	\$110	\$110	\$110
Board of County Commissioners	Office of Commission Auditor	No	\$17	\$17	\$17	\$17	\$17	\$17	\$17
Environmental Resources Management	Community-based Organizations	No	\$83	\$156	\$132	\$164	\$164	\$164	\$164
County Attorney's Office	County Attorney's Office for Legal Services	No	\$200	\$200	\$200	\$200	\$200	\$200	\$0
Communications	Communications Department for Promotional Spots and Community Periodicals Programs	No	\$95	\$95	\$95	\$115	\$115	\$115	\$115
Consumer Services	Consumer Services for Florida Yards and Neighborhoods Program	No	\$0	\$25	\$18	\$18	\$18	\$18	\$18
Corrections and Rehabilitation	Corrections and Rehabilitation for Litter Collection Crews	No	\$433	\$403	\$458	\$440	\$440	\$440	\$440
General Services Administration	General Services Administration for Hickman Building and Garage	No	\$844	\$944	\$1,006	\$1,133	\$1,170	\$1,407	\$1,503
Board of County Commissioners	Office of Intergovernmental Affairs	No	\$92	\$78	\$81	\$91	\$81	\$81	\$81
Police	Police for Illegal Dumping Enforcement	No	\$1,150	\$1,178	\$1,178	\$1,178	\$1,178	\$1,178	\$1,178
Property Appraisal	Tax Collector and Property Appraiser for Inclusion of Waste Fees on Tax Bills	No	\$282	\$1,136	\$1,378	\$1,556	\$1,600	\$1,600	\$1,600
Public Works	Public Works for Litter Collection	No	\$132	\$135	\$117	\$0	\$150	\$150	\$150
Non-Departmental	Greater Miami Service Corps for Litter Collection Services	No	\$176	\$192	\$208	\$192	\$192	\$192	\$192
County Manager's Office	County Manager's Office	No	\$16	\$16	\$16	\$0	\$0	\$0	\$0
Inspector General	Office of Inspector General for Contract Oversight	No	\$0	\$0	\$0	\$0	\$100	\$100	\$100
Total Transfer to other Departments			\$3,520	\$4,575	\$4,959	\$5,214	\$5,535	\$5,772	\$5,668

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO SOLID WASTE MANAGEMENT

Department(from)	Reason and Source	Confirmed?	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Base Budget Submission
General Services Administration	Parking Garage Revenues	No	\$506	\$530	\$537	\$580	\$583	\$622	\$558
Park and Recreation	Hickman Building Rent	No	\$649	\$727	\$737	\$730	\$748	\$818	\$833

Juvenile Services	Hickman Building Rent	No	\$432	\$482	\$477	\$480	\$490	\$538	\$549
Park and Recreation	Loan repayment for Ojus Property Purchase	No	\$0	\$1,160	\$261	\$166	\$160	\$160	\$160
Total Transfer from other Departments			\$1,587	\$2,899	\$2,012	\$1,956	\$1,981	\$2,138	\$2,100

may include capital funds as well

SELECTED LINE ITEM HIGHLIGHTS
 Department: Solid Waste Management
 (\$ in 000s)

Line Item Highlight	Subobject(s)	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Base Submission
Resource Recovery Facility Operations	SWED0RROPER0	\$61,457	\$65,478	\$64,666	\$63,699	\$69,042	\$69,920	\$720,179
Curbside Recycling Contract	22430 in SWEC0RECURB0	\$9,530	\$9,656	\$9,510	\$10,506	\$10,957	\$11,000	\$12,000
Contract Temporary Employee Costs	215	\$5,240	\$3,188	\$2,352	\$2,422	\$749	\$2,107	\$1,313
Employee Overtime Costs	00160	\$4,426	\$4,151	\$4,692	\$7,175	\$3,547	\$6,814	\$4,971
Administrative Reimbursement	26240			\$3,736	\$4,008	\$4,196	\$4,196	\$3,966

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

(\$ in 000s)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT:

Solid Waste Management

	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
County Bonds/Debt										
Bond Anticipation Notes	0	457	0	0	0	0	0	0	0	457
Building Better Communities GOB Program	0	0	0	0	0	0	0	0	11,250	11,250
Future Solid Waste Disp. Notes/Bonds	0	0	0	0	0	18,721	0	0	54,665	73,386
Industrial Development Revenue Bonds	0	1,615	0	0	0	0	0	0	0	1,615
Solid Waste System Rev. Bonds 1998	0	92	0	0	0	0	0	0	0	92
Solid Waste System Rev. Bonds Series 2001	0	4,443	0	0	0	0	0	0	0	4,443
Solid Waste System Revenue Bonds, Series 2005	7,500	75,000	0	0	0	0	0	0	0	75,000
Total:	7,500	81,607	0	0	0	18,721	0	0	65,915	166,243
County Proprietary Operations										
Waste Collection Operating Fund	975	4,437	532	1,561	509	0	0	0	0	7,039
Waste Disposal Operating Fund	5,657	23,259	8,374	7,365	1,710	130	75	1,200	5,974	48,087
Total:	6,632	27,696	8,906	8,926	2,219	130	75	1,200	5,974	55,126
Other County Sources										
Capital Outlay Reserve	1,194	1,194	1,318	0	0	0	0	0	0	2,512
Total:	1,194	1,194	1,318	0	0	0	0	0	0	2,512
Department Total:	15,326	110,497	10,224	8,926	2,219	18,851	75	1,200	71,889	223,881

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

(\$ in 000s)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

Neighborhood and Unincorporated Area Municipal Services

	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Nuisance Control									
LOT CLEARING	1,194	1,318	0	0	0	0	0	0	2,512
Waste Collection									
COLLECTION FACILITY IMPROVEMENTS	785	60	56	0	0	0	0	0	901
TRASH AND RECYCLING CENTER IMPROVEMENTS	1,605	100	105	0	0	0	0	0	1,810
TRUCK WASHING FACILITIES-COLLECTIONS	2,006	322	0	0	0	0	0	0	2,328
WEST/SOUTHWEST TRASH AND RECYCLING CENTER	41	50	1,400	509	0	0	0	0	2,000
Waste Collection and Disposal									
TRUCK WASHING FACILITIES-DISPOSAL	0	200	200	0	0	0	0	0	400
Waste Disposal									
58 STREET HOME CHEMICAL COLLECTION CENTER ACCESS	0	350	0	0	0	0	0	0	350
58 STREET MAINTENANCE FACILITY DRAINAGE IMPROVEMENTS	250	50	0	0	0	0	0	0	300
CENTRAL FACILITY COMPACTOR REPLACEMENT	2,695	1,191	314	0	0	0	0	0	4,200
DISPOSAL FACILITIES IMPROVEMENTS	900	100	100	0	0	0	0	0	1,100
DISPOSAL FACILITY BACKUP POWER GENERATION CAPACITY	0	250	100	0	0	0	0	0	350
DISPOSAL FACILITY EXIT SCALES	0	240	30	0	0	0	0	0	270
DISPOSAL SCALEHOUSE LIGHTNING AND SURGE PROTECTION	50	30	0	0	0	0	0	0	80
NORTH MIAMI-DADE TRASH AND RECYCLING CENTER RAMP REPAIR AND NEW GUARDHOUSE	531	69	0	0	0	0	0	0	600
NORTHEAST TRANSFER STATION COMPACTORS REPLACEMENT	710	650	650	390	0	0	0	0	2,400
NORTHEAST TRANSFER STATION NEW RAMP	0	500	200	0	0	0	0	0	700
NORTHEAST TRANSFER STATION SURGE PIT TIPPING FLOOR ROOF	100	500	50	0	0	0	0	0	650
NORTHEAST TRANSFER STATION SURGE PIT TUNNEL ROOF	100	400	50	0	0	0	0	0	550
NORTHEAST TRANSFER STATION TIPPING FLOOR CRANE REPLACEMENT	200	80	0	0	0	0	0	0	280
REPLACEMENT OF SCALES AT DISPOSAL FACILITIES	150	150	150	150	0	0	0	0	600
RESOURCES RECOVERY CELL 20 CONSTRUCTION	0	0	0	0	0	0	0	3,850	3,850
SCALEHOUSE EXPANSION PROJECT	100	100	400	300	0	0	0	0	900
SOUTH MIAMI-DADE HOME CHEMICAL COLLECTION CENTER	275	50	0	0	0	0	0	0	325
SOUTH MIAMI-DADE LANDFILL CELL 5 CONSTRUCTION	0	0	0	0	0	0	1,200	11,715	12,915
WEST MIAMI-DADE TRANSFER STATION TIPPING FLOOR	0	354	296	0	0	0	0	0	650
WEST MIAMI-DADE WASTE TRANSFER STATION REPLACEMENT OF FOURTH CRANE	50	230	0	0	0	0	0	0	280
Waste Disposal Environmental Projects									
ENVIRONMENTAL IMPROVEMENTS	748	150	100	0	0	0	0	0	998
HOMESTEAD MUNICIPAL LANDFILL CLOSURE GRANT	7,600	100	25	0	0	0	0	0	7,725
MUNISPORT LANDFILL CLOSURE GRANT	31,157	110	100	100	80	40	0	0	31,587
NORTH MIAMI-DADE LANDFILL EAST CELL CLOSURE	0	0	0	0	0	0	0	19,924	19,924
NORTH MIAMI-DADE LANDFILL GAS EXTRACTION SYSTEM - PHASE II	686	100	100	100	100	100	100	900	2,186
NORTH MIAMI-DADE LANDFILL GROUNDWATER REMEDIATION TRENCH	0	100	1,000	400	0	0	0	0	1,500
RESOURCES RECOVERY - ADDITIONAL RETROFIT	16,925	1,170	730	0	0	0	0	0	18,825
RESOURCES RECOVERY ASH LANDFILL CELL 19 CLOSURE	0	0	0	0	0	0	0	3,000	3,000
RESOURCES RECOVERY ASH LANDFILL CELL 20 CLOSURE	0	0	0	0	0	0	0	5,000	5,000
RESOURCES RECOVERY CELLS 17 AND 18 CLOSURE	400	1,000	3,500	100	0	0	0	0	5,000
SOUTH MIAMI-DADE LANDFILL CELL 3 CLOSURE	3,600	4,100	3,100	550	0	0	0	0	11,350

SOUTH MIAMI-DADE LANDFILL CELL 4 CLOSURE	0	0	0	0	0	0	0	13,400	13,400
SOUTH MIAMI-DADE LANDFILL CELL 5 CLOSURE	0	0	0	0	0	0	0	15,000	15,000
SOUTH MIAMI-DADE LANDFILL GROUNDWATER REMEDIATION TRENCH	526	150	74	0	0	0	0	0	750
VIRGINIA KEY LANDFILL STUDY AND CLOSURE GRANT	850	27,785	100	100	17,465	35	0	0	46,335
Department Total:	74,234	42,109	12,930	2,699	17,645	175	1,300	72,789	223,881

Water and Sewer

Water and Sewer

STRATEGIC PLANNING PRIORITIES AND BUDGET HIGHLIGHTS

Neighborhood and Unincorporated Area Municipal Services

Desired Outcome	Highlights	Performance Impact
NU3-1: Continuing supplies of quality drinking water to meet demand	Continue programs to conserve water, such as the leak detection program, distribution of leak detection kits and public education; continue development of a showerhead program which is on track for completion by September 2005; total water production and distribution funding is \$73 million	Provide opportunities for residents to save money and conserve water by exchanging old showerheads with low-flow models free-of-charge; increase the number of miles of pipe surveyed to detect leaks to 10,000 in FY 2005-06 from 9,287 in FY 2004-05, and present water conservation programs to 25 schools in FY 2005-06
NU6-2: Protection of water quality and improved water pressure	Continue to fully comply with drinking water standards through water treatment and distribution processes and continue upgrading the Supervisory Control and Data Acquisition System (SCADA) at water treatment plants	Monitor water pressure at five primary system points and ensure a minimum of 35 pounds per square inch (PSI) at least 98 percent of the time
NU6-2: Protection of water quality and improved water pressure	Continue implementation of water system capital projects (\$91.7 million)	Proceed with planning and construction phases of water capital projects which include Safe Drinking Water Act modifications, distribution enhancements, wellfield improvements and water treatment upgrades
NU6-2: Protection of water quality and improved water pressure	Complete start-up of enhanced softening process to meet Stage One Disinfection and Disinfection By-Products standards; maintain Florida Department of Health certification for all five laboratories in accordance with National Environmental Laboratory Accreditation Conference standards	Maintain 100 percent compliance with drinking water standards
NU6-2: Reduction in sewage overflows and provision of sewage systems to unconnected commercial corridors	Continue wastewater projects (\$141.9 million) which include gravity sewer renovations, peak flow management facilities, and pump station and sanitary sewer improvements; retrofit remaining 26 of 976 County-owned pump stations with SCADA monitoring devices	Fully implement the SCADA system, which monitors and controls water and wastewater functions from a remote location; maintain no less than 99 percent pumps in service on a daily basis and respond to sewage overflows within one hour
NU6-3: Improved public infrastructure level-of-service standards and	Continue the Partnership Optimizing WASD's Efficiency and Reengineering (POWER)	Provide operational savings by continuing to build incentive systems to reward bonuses to employees upon creation of savings and/or

Neighborhood and Unincorporated Area Municipal Services

Desired Outcome	Highlights	Performance Impact
policies	efficiency program	attainment of stretch goals based upon performance measures; generate efficiency and financial savings through implementation of POWER recommended projects
NU6-3: Improved public infrastructure level-of-service standards and policies	Maintain high level of responsiveness to customer service requests	Respond to emergency calls within 24 hours, 90 percent of the time and respond to non-emergency service calls within eight days, 90 percent of the time
NU6-3: Improved public infrastructure level-of-service standards and policies	Implement phase one of the Enterprise Resource Planning (ERP) project (\$2.1 million); provide for shared costs with the Aviation Department for IT support of the system (\$650,000); fund maintenance of ERP software, hardware, and system (\$780,000)	Finalize implementation of phase one of ERP in the second quarter of FY 2005-06; phase one includes the time and labor, asset management, general ledger, accounts payable, accounts receivable, grants, project closing, budgeting, billing, and purchasing modules
NU6-3: Improved public infrastructure level-of-service standards and policies	Reduce support functions associated with the Water and Wastewater Facilities Master Plan; reduce transfer to Renewal and Replacement Fund (R & R) for capital maintenance and improvements to \$65 million from original request of \$92.6 million which included an additional \$47.6 million for facility mitigation; increase R & R from FY 2004-05 budget (\$32.524 million)	Reduce ability to comply with BCC-approved Master Plan and bond consultant recommended level of system improvements; increase facility deterioration
NU6-3: Improved public infrastructure level-of-service standards and policies	Plan and implement long-term projects funded by the Building Better Communities (BBC) bond program (\$222 million); FY 2005-06 BBC projects total \$5.5 million	Improve water and sewer systems and provide fire protection through BBC-funded projects

Department: Water and Sewer

(\$ in 000s)

Department-wide Issues

- 1 The Maintenance Index, which was approved in the FY 2005-2006 Budget Hearing, will be sufficient to cover the projected operating needs and the current level of capital expenditures, but is not sufficient to meet the delayed capital projects and projected new demands on capital expenditures; like Alternative Water Supply initiatives including Reuse; High Level Disinfection (HLD) and related operating expenditures from these capital costs. Additional Water and Wastewater rate increases will be required to replenish reserves and for unexpected emergencies (i.e. hurricanes).
- 2 98 PROPOSED ADDITIONS TO TABLE OF ORGANIZATION - Administration - 12 Positions - Positions needed for general maintenance of facilities and garage; servicing of various water tanks; repairing and overhaul of bulldozers, loaders, backhoes, forklifts, welders, buckets, etc.; to perform skilled work in the operation of heavy duty earth-moving equipment used in varied maintenance and construction tasks; to work in the construction, repair, maintenance and industrial painting of water and sewer structures, fixtures and equipment; for servicing air conditioning systems and refrigerators water cooling systems at water and sewer facilities and buildings; prepare interlocal agreements, secure low interest loans from the State's Department of Environmental Protection (DEP); to manage all emergency planning including natural disaster planning; to provide daily security support within all WASD sites; for scanning of contracts to be put online; to strengthen internal controls by supporting Materials Management requirements of spot cycle counts required by Audit Standards.
- 2 Engineering - 14 Positions - Positions needed to expedite the Engineering, Utility Design, Specification and Survey functions of Capital Expenditure Program to accomplish the infrastructure improvements; to reduce agreement processing and waiting time; additional locators to accommodate tremendous increase in excavation in Miami-Dade County.
- 2 Finance - 7 Positions - Positions to increase internal control over financial transactions due to Enterprise Resource Planning (ERP) and Enterprise Asset Management System (EAMS) implementation; and to improve application development for Plans Review, New Business and Contracts Administration.
- 2 Wastewater - 26 Positions - Positions needed to properly operate and maintain wastewater treatment plants and sewer collection system including pump stations; provide additional maintenance staffing to support the increase in plant equipment and services resulting from the completion and/or implementation of the various Departmental Master/Business Plan for wastewater projects; for peak flow facility improvements and system growth; for large diameter and high risk pipeline inspection; for maintenance of telemetry, electronic and or instrument-related work at pump stations and to address emergencies in a more effective and timely manner; for Aerial Canal Crossing Unit performing painting, structural repairs, graffiti removal and fan-guard installment or replacements; for developing and keeping pump station maintenance schedules, work and safety plans, and coordinating maintenance activities; to maintain compliance while reducing overtime in Sewer Collection.
- 2 Water - 39 Positions - Positions needed to ensure quality of our drinking water; to address present deficiency in water plants tank cleaning; for water plant and lime plant to address rotating shifts; new and additional operational and maintenance assignments; strengthen internal controls by ensuring 100% compliance with drinking water standards and compliance with regulatory standards; to ensure compliance for peak flow projects, odor control, reuse feasibility study, and maintenance of all federal, state and local permits in good standing; for sidewalk restoration project used to repair broken meter boxes; to improve service to customers after normal working hours, for increased number of requests for turn-ons; to eliminate the rear easement mains in customers' properties and in alleys; install new water mains in front of the properties; increase fire protection, and provide better service in the installation of new services, services for road projects and reduce overtime. - Department Total - 98 Positions
- 3 Initiate and promote both water conservation and/or use of the future reuse infrastructure in order to reduce the use of limited potable water resource.
- 4 The latest financial forecast indicates WASD will require increases in their water and wastewater rates beyond the maintenance index percentage that would only provide sufficient funding to cover current and projected O&M expenditures. The increase would be used to address both the plant and infrastructure repairs, replacement, and improvements that were delayed over that last several years as well as the drain of the department reserves. Without the increased funding, a negative outlook and/or rating from the bond rating agencies on future Water and Wastewater bond sales may occur. The implication being that future bond sales would be at a premium interest rate.
- 5 In 2003, the Board approved the Multi-Year Water and Sewer Capital Improvement Master Plan that was developed to meet the County's needs for services through 2020. The Master Plan envelops numerous schedules and capital programs. However, due to lack of funds, the Department has had to prioritize its capital programs giving preference to those projects mandated by regulatory agencies. The Multi-Year Capital Improvement Plan has been revised to defer projects to future years. Capital projects will continue to be deferred (according to specific criteria) until the Department receives rate relief to support additional debt and operational expenses.
- 6 The cost associated with Reuse and the possible methods of funding for installing and operating a reuse infrastructure throughout the County have yet to be identified.

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Water and Sewer

(\$ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
		Actual	Actual	Actual	Actual	Budget	Projection	Base	Alternate
REVENUE									
PROP	Carryover	\$34,646	\$36,642	\$37,687	\$37,538	\$43,682	\$43,682	\$48,812	
PROP	Delinquency, Billing, and Service Charges	\$7,763	\$9,094	\$9,070	\$8,844	\$8,386	\$8,885	\$8,974	
PROP	Fire Protection and Fire Hydrant Fees	\$4,046	\$4,181	\$4,235	\$4,339	\$4,224	\$4,360	\$4,404	
PROP	Maintenance Fees	\$185	\$185	\$185	\$190	\$176	\$191	\$193	
PROP	Miscellaneous Non-Operating Revenue	\$19,409	\$33,213	\$19,742	\$14,132	\$11,124	\$13,503	\$13,491	
PROP	Miscellaneous Revenues	\$2,370	\$2,685	\$2,698	\$3,601	\$3,253	\$3,617	\$3,655	
PROP	Septic Tanks and High Strength Sewage	\$2,632	\$2,682	\$2,708	\$2,599	\$2,644	\$2,612	\$2,637	
PROP	Transfer From Other Funds	\$33,895	\$54,445	\$47,889	\$27,454	\$77,742	\$41,531	\$38,986	
PROP	Wastewater Revenue	\$195,243	\$198,821	\$206,816	\$212,128	\$221,807	\$228,186	\$235,643	
PROP	Water Revenue	\$141,868	\$144,454	\$159,861	\$160,259	\$184,659	\$192,823	\$198,097	
TOTAL REVENUE		\$442,057	\$486,402	\$490,891	\$471,084	\$557,697	\$539,390	\$554,892	
EXPENDITURES									
	Salary	\$66,171	\$73,575	\$77,490	\$89,172	\$92,870	\$93,199	\$99,700	0
	Overtime Salary	\$5,422	\$5,800	\$6,550	\$8,627	\$4,730	\$4,730	\$3,771	
	Fringe	\$33,365	\$39,470	\$39,959	\$53,043	\$53,390	\$53,578	\$55,330	0
	Overtime Fringe	\$815	\$753	\$976	\$1,278	\$757	\$757	\$584	
	Other Operating	\$91,099	\$98,793	\$107,938	\$106,260	\$141,120	\$141,260	\$164,209	0
	Capital	\$62,239	\$69,099	\$48,938	\$26,039	\$0	\$53,550	\$58,612	0
TOTAL OPERATING EXPENDITURES		\$259,111	\$287,490	\$281,851	\$284,419	\$292,867	\$347,074	\$382,206	
	Debt Services	\$113,136	\$121,101	\$110,386	\$115,282	\$123,521	\$115,164	\$118,753	
	Reserves	\$0	\$0	\$0	\$0	\$48,812	\$0	\$53,933	
	Transfers	\$33,035	\$40,124	\$61,116	\$27,701	\$86,898	\$22,868	\$0	
	Other Non-Operating	\$133	\$0	\$0	\$0	\$5,599	\$5,472	\$0	
TOTAL NON OPERATING EXPENDITURES		\$146,304	\$161,225	\$171,502	\$142,983	\$264,830	\$143,504	\$172,686	
TOTAL									

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EXPENDITURES	\$405,415	\$448,715	\$453,353	\$427,402	\$557,697	\$490,578	\$554,892
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REVENUES LESS EXPENDITURES	\$36,642	\$37,687	\$37,538	\$43,682	\$0	\$48,812	\$0
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B) POSITIONS

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alternate
Full-Time Positions Budgeted =	2525	2525	2568	2749	2604	2604	2702	
Full-Time Positions Filled =	2343	2368	2436	2416		2505		
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =	49	53	46	30				

Activity: Administration
A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt. Rec.
REVENUE								
TOTAL REVENUE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
EXPENDITURES								
Salary	\$66,171	\$73,575	\$77,490	\$89,172	\$92,870	\$93,199	\$99,700	0
Overtime Salary	\$5,422	\$5,800	\$6,550	\$8,627	\$4,730	\$4,730	\$3,771	
Fringe	\$33,365	\$39,470	\$39,959	\$53,043	\$53,390	\$53,578	\$55,330	0
Overtime Fringe	\$815	\$753	\$976	\$1,278	\$757	\$757	\$584	
Other Operating	\$11,450	\$12,035	\$12,104	\$13,587	\$18,198	\$18,338	\$22,350	0
Capital	0	0	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES	\$117,223	\$131,633	\$137,079	\$165,707	\$169,945	\$170,602	\$181,735	
Debt Services	0	0	0	0	0	0	0	
Reserves	0	0	0	0	0	0	0	
Transfers	\$33,035	\$40,124	\$37,899	\$27,701	\$22,868	\$22,868	\$0	
OthNonOper	0	0	0	0	0	0	0	
TOTAL EXPENDITURES	\$150,258	\$171,757	\$174,978	\$193,408	\$192,813	\$193,470	\$181,735	
REVENUES LESS EXPENDITURES	\$-150,258	\$-171,757	\$-174,978	\$-193,408	\$-192,813	\$-193,470	\$-181,735	

B) POSITIONS

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt.
Full-Time Positions Budgeted =	288	295	339	393	365	365	378	
Full-Time Positions Filled =	264	271	307	335		350		
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =	11	13	17	10				

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Percent of all non-emergency requests/calls dispatched within 3 business days	n/a	65.43	50.98	78	85	85	85	NU2-2

Comments/Justification: Measuring percentage of time it takes less than 3 days the Complaint Unit to research, validate service area, determine department responsibility, and dispatch non-billing and non-emergency complaints made by customers. Those complaints are generally construction related, and include but are not limited to the following: Temporary patch settling/failure; Sinkholes; Barricades/cones on site; Un-restored permanent patches; Construction debris; Un-replaced sod/driveways/landscaping; Missing asphalt

Cumulative number of training programs employees attended	n/a	n/a	n/a	6520	3850	3850	7000	NU6-3
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Comments/Justification: Performance level projection for FY 06-07 based on total number of employees needing training in County & Department-mandated training programs retraining in Safety and First Aid. Attended training programs include: OSHA/EPA Regulated Training; Personal and Professional Development; Safety and First Aid Training, Emergency Evacuation, Asbestos Awareness, Hazwoper Supervisory / Management Leadership Training and County mandated Training Programs Customer Service, Cultural Diversity, Workplace Violence, Unlawful Harassment, Right-to-Know Department mandated Training Programs Enterprise Resource Planning (ERP), National Incident Management Systems (NIMS)

Number of drawing sheets, within any given engineering contract, to be scanned and available on the network for internal customer use	n/a	n/a	5518	5820	6500	6500	6500	NU6-3
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Comments/Justification: Engineering drawing sheets scanned are targeted for quarterly review. Day to day use would destroy these vital drawings if handled on a regular basis. Solution: scan, put online and make available. Scanning will also provide longevity for these vital records for future reference and verification. Requested (1)Records Center Clerk 1 for this measure.

Number of monthly man-hours for facility projects (current construction, modifications and upgrades)	n/a	n/a	n/a	n/a	3600	3600	8750	NU6-3
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Comments/Justification: New measure for FY06.

Number of monthly security Assessments completed at WASD Facilities.	n/a	n/a	n/a	n/a	3	3	5	NU6-3
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Comments/Justification: New performance measure starting FY06. Monthly site risk assessments performed at 29 primary Water and Wastewater Treatment Plants to include physical security, security operations and overall security. Monthly assessments increase detection capabilities, deterrence factors and protection of Miami-Dade County citizens and WASD employees. Each month noted deficiencies (physical and operational) are documented and acted upon by the Security Section, and respective Division/Chiefs/Site management allowing for short and long-term resolution.

The Incident Rate (IR) is calculated by using the following formula: $IR = \frac{\text{Total injuries} \times 200,000}{\text{Total man-hours}}$	9.5	8.7	8.9	7.2	8.4	8.4	8.4	NU6-3
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Comments/Justification:

Number of weeks, average turn-around time for WASD's plans examiners to complete initial review (dry run) of 2 sets of plans submitted by design engineers.	n/a	n/a	n/a	4	4	4	4	NU2-2
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Comments/Justification: Average turn-around time means the length of time that it takes the Department's plan review engineers to review a set of water and sewer plans submitted by design engineers for a specific project. Performance Goals have been consistently met but not improved because the Plans Review unit has been short staffed for most of that time. In fact, meeting those performance goals has come at a price. Other important activities performed by this group have suffered. For example, this group is responsible for providing New Business with the "points of connection" for inclusion in the Service Agreements with developers. This task was usually performed in one or two weeks. Because of staff shortages, and in order to meet the aforementioned performance goals, providing the requested points of connection is now taking from 4 to 6 weeks. During the last FY, and for most of the current one, the unit has been working without the services of 3 budgeted engineer positions. Although, recently 2 out of the 3 vacant engineer positions were filled, it takes from 6 to 9 months for new hires to become familiar with the Department's Rules and Regulations, and thus productive. At the current compensation level, it is difficult to retain trained engineers for long, particularly in the current high demand market driven by the construction boom. For that reason, it has been requested that those engineer positions be reclassified to a higher pay grade. That request, along with a corresponding plan review fee

increase to account for the additional salaries, has been included, once again, in the FY 2006-2007 budget, thus expecting reduce the turn-around time by at least 25%. The Utilities Development Division (UDD) does not have specific performance measure for the following requested position; however, performance goals and measures will be included in the Divisions Scorecard later this year. (2) New Business Rep and (1) Customer Service Rep. New Business receives between 60 and 80 Service Agreement applications monthly. Processing these agreements take approximately 3 months. The additional positions would allow reducing processing time and improving the quality of each agreement. This is customer service driven need. Performance Measure: Review and process complete Service Agreement applications within 30 days. (2) W&S Service Tech.2. The Locations Unit within the Field Operations Section handles over 8,000 location requests per month, which represents an annual increase of 30% in the Unit's work load. Under the provisions of Florida Status 556, the Underground Damage Prevention Safety Act, utilities are required to locate their infrastructure within 2 business days after receipt of a location request. Currently it takes between 2 and 4 days to complete this task. Performance Measure: Respond to Location requests within 2 business days of receipt of the request.

Number of weeks, average turn-around time, for WASD's plans examiners to complete review and approval of 15 sets of plans submitted by design engineers. These plans incorporate the comments and modifications made by WASD plan examiners during the initial review (dry run).	n/a	n/a	n/a	2	2	2	2	NU2-2
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Comments/Justification: Average turn-around time means the length of time that it takes the Department's plan review engineers to review a set of water and sewer plans submitted by design engineers for a specific project. Performance Goals have been consistently met but not improved because the Plans Review unit has been short staffed for most of that time. In fact, meeting those performance goals has come at a price. Other important activities performed by this group have suffered. For example, this group is responsible for providing New Business with the "points of connection" for inclusion in the Service Agreements with developers. This task was usually performed in one or two weeks. Because of staff shortages, and in order to meet the aforementioned performance goals, providing the requested points of connection is now taking from 4 to 6 weeks. During the last FY, and for most of the current one, the unit has been working without the services of 3 budgeted engineer positions. Although, recently 2 out of the 3 vacant engineer positions were filled, it takes from 6 to 9 months for new hires to become familiar with the Department's Rules and Regulations, and thus productive. At the current compensation level, it is difficult to retain trained engineers for long, particularly in the current high demand market driven by the construction boom. For that reason, it has been requested that those engineer positions be reclassified to a higher pay grade. That request, along with a corresponding plan review fee increase to account for the additional salaries, has been included, once again, in the FY 2006-2007 budget, thus expecting reduce the turn-around time by at least 25%.

Percent of electronic plans submittal measures met	n/a	n/a	n/a	n/a	100	100	n/a	NU2-2
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Comments/Justification: This performance measure applies to a one year project to be completed during the current FY, which is in line with the Manager's/Mayor's Initiative for Development Process improvements to be achieved by December of 2006.

Percent of submitted consultant invoices reviewed within 5 business days	n/a	n/a	n/a	n/a	80%	80%	80%	ED1-1
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Comments/Justification: New measure for FY06. Review time within Contract Administration Group to process invoices for consulting engineers

Percent of all contractors submitted invoices reviewed within 5 business days.	n/a	n/a	n/a	n/a	80%	80%	80%	ED1-1
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Comments/Justification: New measure starting FY06. Review time within Contract Administration Group to process invoices for construction projects

Percent of submitted procurement invoices reviewed within 5 days	n/a	n/a	n/a	n/a	85%	85%	85%	ED1-1
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Comments/Justification: New measure starting FY06. Review time within Contract Administration Group to process invoices for goods and services

Community Education. Production and distribution of Consumer Confidence Report	n/a	n/a	1	1	1	1	1	ED1-1
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Comments/Justification: It is federal mandate to provide once a year one per customer. Deadline date March 28, 2006.

Community Education. Produce and distribute Quarterly Pipeline Customer Newsletter per FY	n/a	n/a	n/a	3	3	3	3	ED1-1
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Comments/Justification: Quarterly distribution one per customer with bills. Deadlines: Oct.1 2005, Jan.2 2006, Jul.1 2006

Number of ads placed	n/a	n/a	n/a	n/a	60	60	72	ED1-1
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Comments/Justification: New measure for FY06. Advertisements placed in the print media for the promotion of the Department's low-flow showerhead exchange program

Number of low-flow showerheads distributed	n/a	n/a	n/a	n/a	3,200	3,200	3,500	ED1-1
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Comments/Justification: New measure FY06. Low-flow showerheads distributed WASD's various offices: Douglas, Caleb Center, South Government Center and Le Jeune Buildings. For purposes of presentation, OSBM combined showerheads distributed at offices with those distributed at events

Number of showerheads distributed at events	n/a	n/a	n/a	n/a	1200	1200	1300	ED1-1
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Comments/Justification: Number of low-flow showerheads distributed at various DERM's Adopt a Tree, Team Metro P.R.I.D.E. etc.

Number of Water Conservation kits distributed	n/a	n/a	n/a	2070	3000	3000	3200	ED1-1
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Comments/Justification: Distributed to residential customer at water facilities, events, or responding to customer request by phone or online.

Percent of the time, will notify OCI of the selection of a consultant from the Equitable Distribution Pool (EDP) within 10 calendar days.	n/a	n/a	n/a	n/a	80%	80%	80%	ED1-1
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Comments/Justification: Measures the turn-around time of selecting Equitable Distribution Program (EDP) consultants to assist in project design. Request (1) position of Water and Sewer (W&S) Contracts Compliance Specialist. The addition of this position will enable the measure to be increased to 90% of the time as the position will be the liaison between WASD and OCI for the use of the Program

Percent of requests for eligible State Revolving Fund (SRF) loan and grant reimbursements submitted within 30 calendar days	n/a	n/a	n/a	n/a	80%	80%	80%	ED1-1
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Comments/Justification: New measure for FY06. Measures the turn-around time of submitting reimbursement requests to the State for State Revolving Fund (SRF) eligible. Request (1) position of Water and Sewer (W&S) Contracts Compliance Specialist. The addition of this position will enable the measure to be increased to 85% of the time as the position will be assisting with submitting reimbursement requests

Percent of all New Business direct payments reviewed within eight business days	n/a	n/a	n/a	n/a	80%	80%	80%	ED1-1
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Comments/Justification: Review time within Quality Assurance Group to process requests for payments to developers for monies owed to said developers, either directly from the Department or from other developers, as construction connection charges.

Annual Review of Rules and Regulations and Revision thereof as indicated	n/a	n/a	n/a	1	1	1	1	ED1-1
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Comments/Justification: Annual review of the Department's Rules and Regulations (Administrative Order 10-8) leading to revised language, incorporation of new language, and deletion of existing language concerning Department wide practices and protocols as indicated via review process. The Office of Quality Assurance accepts changes offered by Internal Divisions and reviews for inclusion in master document that is forwarded when changes are made for approval by BCC for final adoption.

E) FY 2006-07 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	5914 - W&S Contracts Compliance Specialist (01E)	0	0	57	57	57	0	0	0	No	No	1	NU2-2
COMMENTS/JUSTIFICATION: Position will prepare interlocal agreements, amendments and related BCC correspondence, resolve issues related to services and its costs between the Department and volume customers and other County Departments, and secure low interest loans from the State's DEP.													
1	5590 - W&S Security Supervisor (05P)	0	0	145	145	145	0	0	0	No	No	2	NU6-1
COMMENTS/JUSTIFICATION: One position for Administrative Office to manage all emergency planning within WASD, administer COOP/ERP/Natural Disaster and Hurricane Prep Plans. Act as liaison with County EOC and manage Incident Command within WASD. One position to provide daily security support within all WASD sites.													
1	0228 - Records Center Clerk 1 (05S)	0	0	36	36	36	0	0	0	No	No	1	NU2-1
COMMENTS/JUSTIFICATION: Position for Records Center Unit due to workload has increased drastically on an ongoing project - scanning contracts to be put online, in the past two years, a contract employee has been used for this project.													
1	5917 - Utility Supply Inventory specialist (05W)	0	0	47	47	0	0	0	47	No	No	1	NU6-3
COMMENTS/JUSTIFICATION: Position to support Materials Management requirements of spot cycle counts required by Audit Standards, assist with annual physical inventories at nine storerooms, assist with managing transfers between storerooms and to analyze inventory trends with implementation of ERP and EAMS.													
1	5803 - W&S Maintenance Repairer (95)	0	0	80	80	71	0	0	9	No	No	2	NU3-1
COMMENTS/JUSTIFICATION: Positions for the Tanks Cleaning Unit for the maintenance and servicing of various water tanks located at various WASD facilities.													
1	5817 - W&S Utility equipment technician (95)	0	0	118	118	105	0	0	13	No	No	2	NU6-2
COMMENTS/JUSTIFICATION: Positions for Fleet Management Section to perform skilled work in the repair and overhaul of dozers, loaders, backhoes, forklifts, welders, buckets, etc.													
1	5830 - W&S Heavy Equipment Operator (95)	0	0	47	47	42	0	0	5	No	No	1	NU6-3
COMMENTS/JUSTIFICATION: Position for South District to perform skilled work in the operation of heavy duty earth-moving equipment, used in varied maintenance and construction tasks.													
1	5872 - W&S Structural Maintenance Worker (95)	0	0	50	50	44	0	0	6	No	No	1	NU6-3
COMMENTS/JUSTIFICATION: Position for North and South District to perform skilled work at the journeyman level in the construction, repair, maintenance and industrial painting of water and sewer structures, fixtures and equipment.													

1	5878 - W&S Refrigeration/AC Mechanic (95)	0	0	59	59	52	0	0	7	No	No	1	NU6-3
COMMENTS/JUSTIFICATION: Position for Chief's Office for servicing air conditioning systems and units, refrigerators water cooling systems and related equipment utilized in a wide variety of water and sewer facilities and buildings.													

Activity: Engineering and Construction
A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt. Rec.
REVENUE								
TOTAL REVENUE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
EXPENDITURES								
Salary	0	0	0	0	0	0	0	0
Overtime Salary	0	0	0	0	0	0	0	
Fringe	0	0	0	0	0	0	0	0
Overtime Fringe	0	0	0	0	0	0	0	
Other Operating	\$4,120	\$3,817	\$3,807	\$4,192	\$4,933	\$4,933	\$4,625	0
Capital	0	0	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES	\$4,120	\$3,817	\$3,807	\$4,192	\$4,933	\$4,933	\$4,625	
Debt Services	0	0	0	0	0	0	0	
Reserves	0	0	0	0	0	0	0	
Transfers	0	0	0	0	0	0	0	
OthNonOper	0	0	0	0	0	0	0	
TOTAL EXPENDITURES	\$4,120	\$3,817	\$3,807	\$4,192	\$4,933	\$4,933	\$4,625	
REVENUES LESS EXPENDITURES	\$-4,120	\$-3,817	\$-3,807	\$-4,192	\$-4,933	\$-4,933	\$-4,625	

B) POSITIONS

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt.
Full-Time Positions Budgeted =	304	309	266	292	268	268	287	
Full-Time Positions Filled =	276	277	253	248		264		
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =	4	2	1	2				

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Percentage of WASD in-house pipeline projects that are given a GIS address in database for Engineering Projects	n/a	n/a	n/a	98.75	95	99	100	NU6-3
Comments/Justification:								
Percent of sites restored to original condition within contract time	n/a	n/a	100	100	100	100	100	ED1-1
Comments/Justification: 100% of sites restored to original condition within contract time								

E) FY 2006-07 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	1020 - Engineer 1 (20)	0	0	57	57	20	0	0	37	No	No	1	NU6-1
COMMENTS/JUSTIFICATION: Position for the Utility Design Section to accomplish the infrastructure improvements in the Capital Expenditure Program. The Division's capacity to engineer and administer programs must be increased.													
1	1021 - Engineer 2 (20)	0	0	128	128	45	0	0	83	No	No	2	NU6-1
COMMENTS/JUSTIFICATION: Positions for the Utility Design Section, to accomplish the infrastructure improvements in the Capital Expenditure Program. The Division's capacity to engineer and administer programs must be increased.													
1	1026 - Construction Specifications Writer (20)	0	0	128	128	45	0	0	83	No	No	2	NU6-1
COMMENTS/JUSTIFICATION: Positions for the Specifications Section to accomplish the infrastructure improvements in the Capital Expenditure Program. The Division's capacity to engineer and administer programs must be increased.													
1	1050 - Professional Engineer (20)	0	0	169	169	59	0	0	110	No	No	2	NU6-1
COMMENTS/JUSTIFICATION: Positions for the Utility Design Section and Design Support Section to accomplish the infrastructure improvements in the Capital Expenditure Program. The Division's capacity to engineer and administer programs must be increased.													
1	1051 - Senior Professional Engineer (20)	0	0	95	95	33	0	0	62	No	No	1	NU6-1
COMMENTS/JUSTIFICATION: Position for the and Administrative Section to accomplish the infrastructure improvements in the Capital Expenditure Program. The Division's capacity to engineer and administer programs must be increased.													
1	5886 - W&S Engineering Drafter 2 (20)	0	0	47	47	16	0	0	31	No	No	1	NU6-1
COMMENTS/JUSTIFICATION: Position for the Survey Section to accomplish the infrastructure improvements in the Capital Expenditure Program. The Division's capacity to engineer and administer programs must be increased.													
1	5748 - Customer Service Representative 1 (70)	0	0	43	43	43	0	0	0	No	No	1	ES9-4
COMMENTS/JUSTIFICATION: Position for the New Business Section due to new system upgrade which has caused work back log and overtime is always required.													
1	5838 - W&S Service Technician 2 (70)	0	0	94	94	94	0	0	0	No	No	2	ES5-3
COMMENTS/JUSTIFICATION: Positions for the Field Operations Section for additional locators needed to accommodate tremendous increase in excavation in Miami-Dade County and to comply with requirements mandated by State Statute 556, which requires all W&S facilities to be marked within 48 hours of the requested time.													
1	5940 - New Business Representative (70)	0	0	105	105	105	0	0	0	No	No	2	NU6-1

COMMENTS/JUSTIFICATION:Positions for the New Business Section to reduce waiting time and improve accuracy, reduce agreement processing time from 2 months average currently, to 1 month.

Activity: Finance and Customer Service
A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt. Rec.
REVENUE								
TOTAL REVENUE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
EXPENDITURES								
Salary	0	0	0	0	0	0	0	0
Overtime Salary	0	0	0	0	0	0	0	
Fringe	0	0	0	0	0	0	0	0
Overtime Fringe	0	0	0	0	0	0	0	
Other Operating	\$17,225	\$17,332	\$20,581	\$18,651	\$25,808	\$25,808	\$27,899	0
Capital	0	0	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES	\$17,225	\$17,332	\$20,581	\$18,651	\$25,808	\$25,808	\$27,899	
Debt Services	0	0	0	0	0	0	0	
Reserves	0	0	0	0	0	0	0	
Transfers	0	0	0	0	0	0	0	
OthNonOper	0	0	0	0	0	0	0	
TOTAL EXPENDITURES	\$17,225	\$17,332	\$20,581	\$18,651	\$25,808	\$25,808	\$27,899	
REVENUES LESS EXPENDITURES	\$-17,225	\$-17,332	\$-20,581	\$-18,651	\$-25,808	\$-25,808	\$-27,899	

B) POSITIONS

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt.
Full-Time Positions Budgeted =	491	490	507	514	509	509	516	
Full-Time Positions Filled =	454	461	484	475		489		
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =	25	9	3	7				

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Percentage of routes read in scheduled window	n/a	n/a	100	100	100	100	100	ES8-4

Comments/Justification: The Department reads 30-35 routes daily consisting of 7,000-8,000 meters. The scheduled reading window is based on the billing schedule and must be followed for accurate and timely customer billing.

Percent of Bond Rating Goals Met	n/a	n/a	n/a	100	100	100	100	ES8-4
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Comments/Justification: The Department rating for the \$1.6 billion dollars of outstanding revenue bonds are generally consider as AA+ or AA1 (Fitch rating as of 9/27/05 was AA+; Standard & Poor as of 9/14/05 was A+; and Moody Investor Service as of 9/26/05 was AA1. The percent bond rating goal is to continue to meet (or 100%) of the current rating as a performance measure.

Average time customers wait to speak with a Customer Service Representative (minutes)	n/a	n/a	n/a	6.74	5	5	5	NU2-2
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Comments/Justification: Average call wait time for the Customer Service Contact Center

Percentage of Network Uptime	n/a	n/a	n/a	99.59	97	97	97	NU6-3
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Comments/Justification: Percentage of time that monitored core network switches and servers are available. Requested 1 Senior Systems Analyst/Programmer position to support the Enterprise Asset Management System (EAMS) implementation and post implementation efforts as EAMS is expanded to the various divisions. Requested 2 positions for System Analyst Programmer 2 to support the implementation and post implementation efforts as EAMS is expanded to the various divisions. Two System Analyst Programmer 2 positions for the implementation and support of Project Control and Tracking System (PCTS). One System Analyst Programmer 2 position to improve application development and support to Plans Review, New Business and Contracts Administration. One System Analyst Programmer 2 position to maintain Customer Information System (CIS) software operational during peak customer service hours of 8:00 am-6:00 pm and meter reading software availability during peak read times of 7:00 am-9:00 am and 1:00 pm- 4:00 pm.

Completion of a Request to Advise (RTA) for a consultant to design and implement Project Control Tracking System (PCTS)	n/a	n/a	n/a	n/a	100	100	n/a	ES8-4
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Comments/Justification: Completion scheduled for FY06

Percent of WASH same day Response to Connects-disconnects-reconnects orders.				100%	99.5%	99.5%	99.5%	NU6-3
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Comments/Justification: Percent of same-day response to orders for connects, disconnects, and reconnects.

E) FY 2006-07 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	0317 - Accountant 3 (04B Budget Section)	0	0	67	67	67	0	0	0	No	No	1	ES8-1

COMMENTS/JUSTIFICATION: Currently, a Performance Measure does not exist in the Budget Section for this position. A Performance Measure will be considered once the ERP System is implemented. A Performance Measure will be developed to reflect the increase in the Department's internal control over financial transactions in relation to budgetary controls required within the ERP System. Position due to increased responsibilities and immediate response to requests for budget checks, transfers and overrides required to continue processing financial transactions in the ERP System. Position will constantly review, monitor and input O&M and travel budget transactions requested by the divisions. Also, increased responsibilities and requests related to performing numerous financial projections and additional financial analysis.

1	0317 - Accountant 3 (10 Controller)	0	0	67	67	67	0	0	0	No	No	1	ES8-1
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COMMENTS/JUSTIFICATION: Currently, a Performance Measure does not exist in the Controller Division for this position. Performance Measures will be considered in FY 2006-2007 once the ERP System is implemented. A Performance Measure will be developed to reflect the increase in the Department's internal control over additional bank accounts and investments. The increase in internal controls is required by the new ERP for the Cash Reconciliation area of the Controller Division. Position to supervise new Cash and Investment Unit for additional responsibilities related to accounting for investments and additional bank accounts that will be required when ERP System is implemented.

1	1845 - Senior Systems analyst/Programmer (16 MIS)	0	0	91	91	79	0	0	12	No	No	1	NU6-1
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COMMENTS/JUSTIFICATION: Position to support the EAMS implementation and post implementation efforts as EAMS is expanded to the various divisions. Performance measure will be established in FY 06-07. Currently, information (measures) is being maintained and a standard will be developed in the upcoming year.

1	5786 - W&S Systems Analyst/Programmer 2 (16 MIS)	0	0	322	322	277	0	0	45	No	No	4	NU6-1
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COMMENTS/JUSTIFICATION: Two positions to support the EAMS implementation and post implementation efforts as EAMS is expanded to the various divisions. One position to improve application development and support to Plans Review, New Business and Contracts Administration. One position will support WSE Mainframe System, Field Deployment System, IVR, Symposium and Call Recording System. Related to Performance Measure "Percentage of Network Uptime", currently information is being maintained and standards will be developed in FY 2006-2007.

Activity: Planning, Innovation and Compliance

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt. Rec.
REVENUE								
TOTAL REVENUE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
EXPENDITURES								
Salary	0	0	0	0	0	0	0	0
Overtime Salary	0	0	0	0	0	0	0	
Fringe	0	0	0	0	0	0	0	0
Overtime Fringe	0	0	0	0	0	0	0	
Other Operating	\$0	\$975	\$1,089	\$1,525	\$1,956	\$1,956	\$2,279	0
Capital	0	0	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES	\$0	\$975	\$1,089	\$1,525	\$1,956	\$1,956	\$2,279	
Debt Services	0	0	0	0	0	0	0	
Reserves	0	0	0	0	0	0	0	
Transfers	0	0	0	0	0	0	0	
OthNonOper	0	0	0	0	0	0	0	
TOTAL EXPENDITURES	\$0	\$975	\$1,089	\$1,525	\$1,956	\$1,956	\$2,279	
REVENUES LESS EXPENDITURES	\$0	\$-975	\$-1,089	\$-1,525	\$-1,956	\$-1,956	\$-2,279	

B) POSITIONS

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt.
Full-Time Positions Budgeted =	0	0	48	57	53	53	53	
Full-Time Positions Filled =	0	0	47	51		53		
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =	0	0	0	0				

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Dollar savings from efficiency projects	3559155	3566494	1932325	1548384	1897259	1897259	298207	ES9-5
Comments/Justification: WASD employee continue to generate new ideas and efficiency projects that provide operational savings. For example, FY 04-05, WASD employees perform repairs with in-house forces instead of utilizing outside consultants thereby saving \$99,846. This includes repairs to corroded wells saving \$72,245 and repairs to water leak equipment saving \$27,601. New efficiency projects have shown a decrease trend in the last two fiscal years. The POWER Efficiency Program started in March of 1998 and generated over \$20 million in documented efficiencies. Most efficiency savings are documented for three years and then become part of the regular operations. WASD Managers and Partnership Optimizing Wasd's Efficiency & Re-engineering(POWER) Efficiency Team are identifying other opportunities for efficiencies that may generate additional savings for FY06-07.								
Percent completion of Water Conservation Plan	n/a	n/a	n/a	n/a	100	100	n/a	NU3-1
Comments/Justification: The Plan was approved by INLUC on March 14th, 2006. It will be considered by the BCC in April 2006. After approval of the Plan, new measures will be developed for the implementation of the Plan in FY 06-07.								
Average number of days to complete capacity evaluations	n/a	n/a	n/a	12.2	15	15	15	NU2-2
Comments/Justification: These evaluations include the capacity of the sewer gravity and force main, and the water distribution systems. The review period is from the time it is received from Utility Development Division (UDD) until the response is sent to UDD. The target response time for FY05 was 17 days and the actual 12.2 days. The target for FY06 was reduced to 15 days based on actual performance, available staff, and anticipated workload.								
Percent of timely permit submittals	n/a	n/a	n/a	91	95	95	97	ED1-1
Comments/Justification: Percent of all submittals required in a quarter that were submitted by the regulatory deadline required by operating permits from environmental agencies, which are prepared by the Permitting Section								

Activity: Wastewater Collection and Treatment
A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt. Rec.
REVENUE								
Carryover	\$19,483	\$19,923	\$20,275	\$20,729	\$24,030	\$24,030	\$26,178	
Delinquency, Billing, and Service Charges	\$3,774	\$4,456	\$4,468	\$4,607	\$4,205	\$4,629	\$4,675	
Maintenance Fees	\$185	\$185	\$185	\$190	\$176	\$191	\$193	
Miscellaneous Non-Operating Revenue	\$8,054	\$14,464	\$10,284	\$10,875	\$6,722	\$6,186	\$6,941	
Miscellaneous Revenues	\$1,178	\$1,202	\$1,305	\$1,531	\$1,511	\$1,537	\$1,554	
Septic Tanks and High Strength Sewage	\$2,632	\$2,682	\$2,708	\$2,599	\$2,644	\$2,612	\$2,637	
Transfer From Other Funds	\$21,222	\$40,653	\$43,809	\$26,075	\$52,950	\$43,002	\$39,537	
Wastewater Revenue	\$195,243	\$198,821	\$206,816	\$212,128	\$221,807	\$228,186	\$235,643	
TOTAL REVENUE	\$251,771	\$282,386	\$289,850	\$278,734	\$314,045	\$310,373	\$317,358	
EXPENDITURES								
Salary	0	0	0	0	0	0	0	0
Overtime Salary	0	0	0	0	0	0	0	
Fringe	0	0	0	0	0	0	0	0
Overtime Fringe	0	0	0	0	0	0	0	
Other Operating	\$35,991	\$40,849	\$43,811	\$41,353	\$54,948	\$54,948	\$62,846	0
Capital	\$26,106	\$28,414	\$33,754	\$18,228	\$0	\$33,615	\$35,140	0
TOTAL OPERATING EXPENDITURES	\$62,097	\$69,263	\$77,565	\$59,581	\$54,948	\$88,563	\$97,986	
Debt Services	\$79,917	\$83,062	\$78,792	\$81,499	\$85,437	\$82,439	\$83,040	
Reserves	\$0	\$0	\$0	\$0	\$26,178	\$0	\$28,454	
Transfers	\$0	\$0	\$0	\$0	\$33,539	\$0	\$0	
OthNonOper	\$-8,883	\$0	\$0	\$0	\$-983	\$-1,110	\$0	
TOTAL EXPENDITURES	\$133,131	\$152,325	\$156,357	\$141,080	\$199,119	\$169,892	\$209,480	
REVENUES LESS EXPENDITURES	\$118,640	\$130,061	\$133,493	\$137,654	\$114,926	\$140,481	\$107,878	

B) POSITIONS

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt.
Full-Time Positions Budgeted =	932	921	918	975	913	913	936	
Full-Time Positions Filled =	872	882	874	854		876		
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =	2	15	13	1				

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Percent compliance with wastewater effluent limits measures of: CBOD5 (Carbonaceous Biochemical Oxygen Demand after 5 days), 25 mg/l ; TSS (Total Suspended Solids), 45 mg/l, and Fecal Coliform 200/ml.	n/a	n/a	n/a	100	100	100	100	NU6-2
Comments/Justification: Permit condition for effluent: - ph 6.0 to 8.5 continuous monitoring - For Biochemical Oxygen Demand(BOD) and Suspended Solids 60mg/l,max,24 hrs composite sample; 45mg/l, max,weekly average; 30mg/l, max,monthly average and 20mg/l,max, yearly average The following new positions have been requested to have the Department in 100% compliance to maintain wastewater effluent limits. The following new positions have been requested to have the Department in 100% compliance to maintain wastewater effluent limits. (3) Plant Electrician(1 Water Operations,2 Wastewater) (1)Plant Diesel Mechanic(1 Water Operations) (2)Plant Mechanics(1 Water Operations, 1 Wastewater) (2)W&S Instrument Technician (1 Water Operations, 1 Wastewater) Positions to provide needed additional maintenance staffing to support effectively the increase in plant equipment and services resulting from the completion and/or implementation of various Departmental Master/Business Plan Water and Wastewater projects.								
Sewer Overflow Rate (Per 100 Miles of Pipe)Ratio of total overflow events divided by the total number of miles of pipe in the collection system.	n/a	n/a	n/a	5.14	5.66	5.66	5.66	NU6-2
Comments/Justification: Sewer overflow rate goals based on AWWA 2004 Performance Indicators Survey & Report. Reported benchmark median values for surveyed water systems at: South Region Median=5.66; >500,000 customers Median=5.47; Combined (water &wastewater) Median= 4.00 and all participants Median= 4.30 In order to achieve sewer overflow rate goals we must maintain the Sanitary Sewer Evaluation Survey (SSES) format which includes closed circuit televising, cleaning, manhole inspection and smoke testing, and implement an inspection program of large diameter and high risk systems. This will further this division's proactive approach in identifying defects prior to sanitary sewer system overflows. Without an additional crew (TV Technician 2, TV Technician 1, Maintenance Repairer and Semi-Skilled Laborer) this division will not have the adequate manpower to perform the much needed inspections and therefore, the department will be forced to deal with the hazardous and costly conditions resulting from sanitary sewer overflows. In order to perform all maintenance and repair activities including a reactive cleaning schedule as required by the Federal Drinking Water Aquifer Protection Act, and in addition, having the ability to respond to all emergency sanitary sewer overflows in a timely manner, an additional crew (Pipefitter Supervisor, Pipefitter, Heavy Equipment Operator, Sewer Lateral Repairer) is essential. Both crews will have impact our ability to identify defects and therefore reduce sanitary sewer system overflows Addition of (2)W&S Instrument Technicians. The personnel requested will allow the division to perform maintenance on electronic equipment. They will also play a key role in identifying obsolete equipment and recommending replacement units and parts. Their function is vital in keeping pumping equipment in operation at the current established goal of 99%. Addition of (1)W&S Maintenance Planner/Scheduler. The personnel requested will allow the division to perform required maintenance on consistent schedules. Scheduling equipment for PM maintenance allows parts to be acquired ahead of time and effectively utilize resources more efficiently thusly reducing costs and downtime accordingly. This also reduces the risk for potential overflows.								
Percentage of tasks completed to enhance the Supervisory Control and Data Acquisition(SCADA)system for improved functionality	n/a	n/a	n/a	88	100	100	n/a	NU6-2
Comments/Justification: 88% correspond to completion of the first 5 out of 6 tasks. The completed tasks are:Remote Telemetry Units at Wastewater and Water Treatment Plants; the beginning of conversion to Open Enterprise System Sep. 04; and Implemented programming changes by Sep. 05. Pending 12% correspond to task No. 6,complete conversion to Open Enterprise System by Sep. 06								

E) FY 2006-07 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	5840 - Plant Electrician (30)	0	0	184	184	175	0	0	9	No	No	3	NU6-1
COMMENTS/JUSTIFICATION: Positions to provide needed additional maintenance staffing to effectively support the increase in plant equipment and services resulting from the completion and/or implementation of the various Departmental Master/Business Plan Water and Wastewater projects.													
1	5844 - Plant Diesel Mechanic (30)	0	0	61	61	58	0	0	3	No	No	1	NU6-1
COMMENTS/JUSTIFICATION: Position to provide needed additional maintenance staffing to effectively support the increase in plant equipment and services resulting from the completion and/or implementation of the various Departmental Master/Business Plan Water and Wastewater projects.													
1	5846 - Plant Mechanic (30)	0	0	122	122	116	0	0	6	No	No	2	NU6-1
COMMENTS/JUSTIFICATION: Positions to provide needed additional maintenance staffing to effectively support the increase in plant equipment and services resulting from the completion and/or implementation of the various Departmental Master/Business Plan Water and Wastewater projects.													
1	5850 - W&S Instrument Technician (30)	0	0	122	122	116	0	0	6	No	No	2	NU6-1
COMMENTS/JUSTIFICATION: Positions to provide needed additional maintenance staffing to effectively support the increase in plant equipment and services resulting from the completion and/or implementation of the various Departmental Master/Business Plan Water and Wastewater projects.													
1	5541 - Pipefitter Supervisor (44)	0	0	56	56	49	0	0	7	No	No	1	NU6-1
COMMENTS/JUSTIFICATION: Position for the Maintenance and Repair Section for peak flow facility improvements and system growth.													
1	5802 - W&S Semi-Skilled Laborer (44)	0	0	36	36	31	0	0	5	No	No	1	NU6-1
COMMENTS/JUSTIFICATION: Position for the Inspection Section for large diameter and high risk pipeline inspection.													
1	5803 - W&S Maintenance Repairer (44)	0	0	40	40	35	0	0	5	No	No	1	NU6-1
COMMENTS/JUSTIFICATION: One position for the Maintenance and Repair Section for peak flow facility improvements and system growth and for the Inspection Section for large diameter and high risk pipeline inspection.													
1	5830 - W&S Heavy Equipment Operator (44)	0	0	47	47	41	0	0	6	No	No	1	NU6-1
COMMENTS/JUSTIFICATION: Position for the Maintenance and Repair Section for peak flow facility improvements and system growth.													
1	5848 - Pipefitter (44)	0	0	47	47	41	0	0	6	No	No	1	NU6-1
COMMENTS/JUSTIFICATION: Position for the Maintenance and Repair Section for peak flow facility improvements and system growth.													
1	5864 - W&S TV Technician 1 (44)	0	0	43	43	37	0	0	6	No	No	1	NU6-1
COMMENTS/JUSTIFICATION: Position for the Inspection Section for large diameter and high risk pipeline inspection.													
1	5865 - W&S TV Technician 2 (44)	0	0	47	47	41	0	0	6	No	No	1	NU6-1

COMMENTS/JUSTIFICATION:Position for the Inspection Section for large diameter and high risk pipeline inspection.

1	5867 - W&S Sewer Lateral Repairer (44)	0	0	45	45	39	0	0	6	No	No	1	NU6-1
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COMMENTS/JUSTIFICATION:Position for the Maintenance and Repair Section for peak flow facility improvements and system growth.

1	5850 - W&S Instrument Technician (45)	0	0	122	122	102	0	0	20	No	No	2	NU6-2
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COMMENTS/JUSTIFICATION:Currently, telemetry, electronic and or instrument-related work at pump stations is the responsibility of the Plant Maintenance Division. However; the pump stations' electronic components/controllers requirements and needs are higher than the level of service Plant Maintenance is able to provide. Positions will enable the division to set its own instrumentation maintenance priorities, and enhance its ability to address emergencies and potential problems in a more effective and timely manner.

1	5872 - W&S Structural Maintenance Worker (45)	0	0	101	101	85	0	0	16	No	No	2	NU6-3
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COMMENTS/JUSTIFICATION:Positions will become the division's Aerial Canal Crossing Unit and be responsible for performing painting, structural repairs, graffiti removal and fan-guard installment or replacement.

1	5965 - W&S Maintenance Planner/Scheduler (45)	0	0	62	62	52	0	0	10	No	No	1	NU6-2
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COMMENTS/JUSTIFICATION:Position's responsibilities will include; involvement in the implementation phase of the ERP and EAMS systems for adequate training, develop and keep station maintenance schedules, develop and maintain work and safety plans, coordinate maintenance activities among the various trades within the division, etc.

1	5802 - W&S Semi- Skilled Laborer (60)	0	0	73	73	73	0	0	0	No	No	2	NU6-2
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COMMENTS/JUSTIFICATION:Positions to maintain compliance while reducing overtime.

1	5852 - Treatment Plant Operator 1 (60)	0	0	163	163	163	0	0	0	No	No	3	NU6-2
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COMMENTS/JUSTIFICATION:Positions to maintain compliance while reducing overtime.

Activity: Water Production and Distribution
A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt. Rec.
REVENUE								
Carryover	\$15,163	\$16,719	\$17,412	\$16,809	\$19,652	\$19,652	\$22,634	
Delinquency, Billing, and Service Charges	\$3,989	\$4,638	\$4,602	\$4,237	\$4,181	\$4,256	\$4,299	
Fire Protection and Fire Hydrant Fees	\$4,046	\$4,181	\$4,235	\$4,339	\$4,224	\$4,360	\$4,404	
Miscellaneous Non-Operating Revenue	\$11,355	\$18,749	\$9,458	\$3,257	\$4,402	\$7,317	\$6,550	
Miscellaneous Revenues	\$1,192	\$1,483	\$1,393	\$2,070	\$1,742	\$2,080	\$2,101	
Transfer From Other Funds	\$12,673	\$13,792	\$4,080	\$1,379	\$24,792	\$-1,471	\$-551	
Water Revenue	\$141,868	\$144,454	\$159,861	\$160,259	\$184,659	\$192,823	\$198,097	
TOTAL REVENUE	\$190,286	\$204,016	\$201,041	\$192,350	\$243,652	\$229,017	\$237,534	
EXPENDITURES								
Salary	0	0	0	0	0	0	0	0
Overtime Salary	0	0	0	0	0	0	0	
Fringe	0	0	0	0	0	0	0	0
Overtime Fringe	0	0	0	0	0	0	0	
Other Operating	\$22,313	\$23,785	\$26,546	\$26,952	\$35,277	\$35,277	\$44,210	0
Capital	\$36,133	\$40,685	\$15,184	\$7,811	\$0	\$19,935	\$23,472	0
TOTAL OPERATING EXPENDITURES	\$58,446	\$64,470	\$41,730	\$34,763	\$35,277	\$55,212	\$67,682	
Debt Services	\$33,219	\$38,039	\$31,594	\$33,783	\$38,084	\$32,725	\$35,713	
Reserves	\$0	\$0	\$0	\$0	\$22,634	\$0	\$25,479	
Transfers	\$0	\$0	\$23,217	\$0	\$30,491	\$0	\$0	
OthNonOper	\$9,016	\$0	\$0	\$0	\$6,582	\$6,582	\$0	
TOTAL EXPENDITURES	\$100,681	\$102,509	\$96,541	\$68,546	\$133,068	\$94,519	\$128,874	
REVENUES LESS EXPENDITURES	\$89,605	\$101,507	\$104,500	\$123,804	\$110,584	\$134,498	\$108,660	

B) POSITIONS

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alt.
Full-Time Positions Budgeted =	510	510	490	518	496	496	532	
Full-Time Positions Filled =	477	477	471	453		473		
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =	7	14	12	10				

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Percent of responses to water quality complaints within 24 hours*	n/a	n/a	n/a	99	90	90	93	NU2-2

Comments/Justification: The Lab Section always aims for 100%, but the busy Hurricane Season and shortages in staff due to Lab Tech positions turn overs have impeded a higher performance. Three(3)additional Laboratory Technician positions were requested for FY06-07 (1 for the Preston Water Lab, 1 for the North District Wastewater Lab, and 1 for the Central District Wastewater Lab. If these positions are not granted it will have an impact on the Laboratories' response time to water quality complaints; which will result in lowering the performance measure projection to 36 hours of the call; a minimum of 80% of the time.

Percent compliance with drinking water standards	n/a	n/a	100	100	100	100	100	NU6-2
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Comments/Justification: The following additional positions were requested for FY06-07. If these positions are not granted, it will affect Laboratory Section, Water Distribution and Water Production Divisions. Thus greatly impacting the Department efforts to meet 100% compliance with drinking water standards. - (3) Pipefitter Supervisor (Distribution) - (20) W&S Maintenance Repairer (5-Distribution / 15-Production) - (3) Pipefitter (Distribution) - (4) Treatment Plant Supervisor (Production) - (1) Lime Production Plant Supervisor (Production) - (8) W&S Semi-Skilled Laborer (Production) - (7) Treatment Plant Operator 1 (Production) - (12) Treatment Plant Operator 2 (Production) - (2) Lime Production Plant Operator 1 (Production) - (2) Lime Production Plant Operator 2 (Production) (2) W&S Structural Maintenance Worker. Pipe maintenance is performed to prevent leakage, maintain or restore the pipe's carrying capacity and maintain proper water quality conditions in the pipe. A pipes useful life can be greatly extended if it is properly maintained and rehabilitated. The type of maintenance carried out by these personnel will include painting aerial crossings, and their maintaining their supports and guards, which is prone to extensive wear by external elements. These assets are also prone to graffiti which is very unsightly to the public. Failures of these crossings would result in overflows into a waterway and or loss of water pressure

Number of water meters tested for accuracy	n/a	n/a	50834	58395	42500	42500	42500	NU6-3
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Comments/Justification: The FY 05-06 funding for purchasing of new water meters was reduced by \$400,000. Therefore, less new meters were purchased, and tested. Additionally, the meter section has several vacancies at this time which result in less meters being repaired and tested. Five(5) Additional Water Meter Repairer positions and 1 additional W&S Automotive Equipment Operator 1 position were requested for FY06-07. If these positions are not granted, the Meter Section's ability to test water meters will be greatly impacted. Under this scenario, the performance projection would be lowered to 34,000 meters tested for accuracy, which in turn will reduce revenues.

E) FY 2006-07 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	5762 - W&S Laboratory Technician (06L)	0	0	86	86	86	0	0	0	No	No	2	NU3-1
COMMENTS/JUSTIFICATION: Position for the Preston Water Quality Lab to ensure 100% compliance with drinking water standards, growth of the water distribution service area necessitates the collection of additional samples and to ensure compliance with regulatory standards. One position for Wastewater Lab to ensure compliance with "providing timely and reliable public infrastructure services including...wastewater management..." Specifically, peak flow projects, odor control, the reuse feasibility study, and maintenance of all federal, state and local permits in good standing.													
1	5827 - W&S Automotive Equipment Operator 1 (06M)	0	0	41	41	41	0	0	0	No	No	1	NU3-2
COMMENTS/JUSTIFICATION: Position for the Meter Box Maintenance Unit for the sidewalk restoration project that will be used to repair broken meter boxes. These pose a safety hazard to the Department as they result in a lot of liability issues.													
1	5834 - Water Meter Repairer (06M)	0	0	180	180	176	0	0	4	No	No	4	NU3-1
COMMENTS/JUSTIFICATION: Positions for the Periodic Testing Unit to provide service to our customers after normal working hours, the number of requests for turn-ons and repairs after hours has steadily increased.													
1	5541 - Pipefitter Supervisor (40)	0	0	56	56	42	0	0	14	No	No	1	NU6-1
COMMENTS/JUSTIFICATION: Position to eliminate the rear easement mains in consumer's properties and in alleys and install new water mains in front of the properties, reducing the number of main breaks after storm events, as well as increase fire protection, eliminate the need for meter readers to enter private property, and to provide better service in the installation of new services, renewals of existing services and services for road projects and reduce overtime.													
1	5803 - W&S Maintenance Repairer (40)	0	0	120	120	90	0	0	30	No	No	3	NU6-1
COMMENTS/JUSTIFICATION: Positions to eliminate the rear easement mains in consumer's properties and in alleys and install new water mains in front of the properties, reducing the number of main breaks after storm events, as well as increase fire protection, eliminate the need for meter readers to enter private property, to provide better service in the installation of new services, renewals of existing services and services for road projects and reduce overtime and for Valve Exercise Program to improve efficiency on repairs and locating valves and one position to be reinstated which was taken away in FY 2004-2005.													
1	5848 - Pipefitter (40)	0	0	141	141	106	0	0	35	No	No	3	NU6-1
COMMENTS/JUSTIFICATION: One position to eliminate the rear easement mains in consumer's properties and in alleys and install new water mains in front of the properties, reducing the number of main breaks after storm events, as well as increase fire protection, eliminate the need for meter readers to enter private property. Two positions to provide better service in the installation of new services, renewals of existing services and services for road projects and reduce overtime.													
1	5555 - Treatment Plant Supervisor (50)	0	0	137	137	137	0	0	0	No	No	2	NU3-1
COMMENTS/JUSTIFICATION: Positions for operations-tank cleaning for new activity to dress present deficiency in water plants tank cleaning and facility maintenance activities.													
	5559 - Lime												

1	Production Plant Supervisor (50)	0	0	55	55	55	0	0	0	No	No	1	NU3-1
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COMMENTS/JUSTIFICATION: Position for Lime Plant to address rotating shifts, leave activity and required operational and maintenance assignments.

1	5802 - W&S Semi-Skilled Laborer (50)	0	0	146	146	146	0	0	0	No	No	4	NU3-1
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COMMENTS/JUSTIFICATION: Positions for operations-tank cleaning for new activity to address present deficiency in water plants tank cleaning and facility maintenance activities.

1	5803 - W&S Maintenance Repairer (50)	0	0	281	281	281	0	0	0	No	No	7	NU3-1
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COMMENTS/JUSTIFICATION: Positions for operations-tank cleaning for new activity to address present deficiency in water plants tank cleaning and facility maintenance activities.

1	5852 - Treatment Plant Operator 1 (50)	0	0	163	163	163	0	0	0	No	No	3	NU3-1
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COMMENTS/JUSTIFICATION: Positions for operations to address rotating shifts, relief work, leave activity, new and additional operational and maintenance assignments.

1	5853 - Treatment Plant Operator 2 (50)	0	0	368	368	368	0	0	0	No	No	6	NU3-1
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COMMENTS/JUSTIFICATION: Positions for operations to address rotating shifts, relief work, leave activity, new and additional operational and maintenance assignments.

1	5860 - Lime Production Plant Operator 1 (50)	0	0	43	43	43	0	0	0	No	No	1	NU3-1
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COMMENTS/JUSTIFICATION: Position for Lime Plant to address rotating shifts, leave activity and required operational and maintenance assignments.

1	5861 - Lime Production Operator 2 (50)	0	0	47	47	47	0	0	0	No	No	1	NU3-1
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COMMENTS/JUSTIFICATION: Position for Lime Plant to address rotating shifts, leave activity and required operational and maintenance assignments.

PAYMENTS TO AND FROM OTHER DEPARTMENTS

Department: Water and Sewer

(\$ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM WATER AND SEWER

Department(to)	Reason and Source	Confirmed?	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Base Budget Submission
Audit and Management Services	Audit and Management Services for Audit Services	No	\$400	\$400	\$400	\$440	\$440	\$440	\$440
Non-Departmental	Equity Return	No	\$32,893	\$32,052	\$31,640	\$27,701	\$22,868	\$22,868	\$0
Non-Departmental	Administrative Reimbursement	No	\$10,737	\$10,206	\$11,091	\$11,052	\$13,737	\$13,737	\$13,790
County Attorney's Office	County Attorney's Office for Legal Services	No	\$75	\$200	\$200	\$250	\$250	\$250	\$0
Environmental Resources Management	Community-based Organization	No	\$272	\$271	\$204	\$250	\$250	\$250	\$250
Inspector General	Office of Inspector General for Operational Review	No	\$0	\$108	\$115	\$187	\$100	\$199	\$205
General Services Administration	Risk Management for Claims Administration	No	\$120	\$120	\$120	\$120	\$120	\$120	\$120
Board of County Commissioners	Office of Intergovernmental Affairs	No	\$100	\$110	\$115	\$115	\$115	\$115	\$115
Communications	Communications Department for Promotional Spots and Community Periodical Programs	No	\$0	\$125	\$125	\$65	\$150	\$150	\$150
Employee Relations	Employee Relations for Payroll Services	No	\$55	\$65	\$89	\$62	\$62	\$62	\$0
Board of County Commissioners	Office of Commissioner Auditor	No	\$17	\$18	\$17	\$17	\$17	\$17	\$17
Capital Outlay Reserve	Building and Permitting Consortium and Cost Sharing	No	\$0	\$0	\$0	\$0	\$0	\$0	\$219
Total Transfer to other Departments			\$44,669	\$43,675	\$44,116	\$40,259	\$38,109	\$38,208	\$15,306

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO WATER AND SEWER

Department(from)	Reason and Source	Confirmed?	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Base Budget Submission
Total Transfer from other Departments									

may include capital funds as well

SELECTED LINE ITEM HIGHLIGHTS

Department: Water and Sewer

(\$ in 000s)

Line Item Highlight	Subobject(s)	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Base Submission
Chemicals and Lime		\$8,217	\$7,220	\$9,996	\$13,295	\$18,667	\$18,667	\$20,513
Electricity		\$18,044	\$18,997	\$21,770	\$21,289	\$22,834	\$22,834	\$33,404
Insurance Costs		\$4,433	\$5,702	\$5,069	\$8,010	\$8,080	\$8,080	\$8,280
Natural Gas		\$2,910	\$5,131	\$4,566	\$6,891	\$6,490	\$6,490	\$8,511
Security Costs		\$5,928	\$6,693	\$6,026	\$7,040	\$7,053	\$7,053	\$7,085
Travel		\$47	\$147	\$61	\$70	\$295	\$295	\$335
Contract Temporary Employee Costs		\$1,579	\$1,260	\$770	\$885	\$666	\$666	\$648
Administrative Reimbursement	Administrative Reimbursement	\$10,737	\$10,206	\$11,091	\$11,052	\$13,737	\$13,737	\$13,790
Audit and Management Services	Audit Services	\$400	\$400	\$400	\$440	\$440	\$440	\$440
Capital Outlay Reserve	Sewer Connections at Park Facilities	\$142	\$5,375	\$6,259	\$0	\$0	\$0	\$0
Fire Rescue	Fire Hydrant Maintenance	\$500	\$500	\$500	\$500	\$500	\$500	\$500

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

(\$ in 000s)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT:

Water and Sewer

2005-06 PRIOR 2006-07 2007-08 2008-09 2009-10 2010-11 2011-12 FUTURE TOTAL

County Bonds/Debt

Bond Anticipation Notes	0	0	0	69,000	0	0	0	0	0	69,000
Building Better Communities GOB Program	28,823	28,823	5,535	4,297	9,257	12,690	3,690	4,425	144,003	212,720
Future Wastewater Revenue Bonds	0	0	0	0	458,815	0	0	518,459	961,338	1,938,612
Future Water Revenue Bonds	0	0	0	0	173,428	0	0	148,652	67,410	389,490
State Revolving Loan Wastewater Program	0	801	0	0	59,500	50,500	9,000	10,000	81,000	210,801
State Revolving Loan Water Program	0	52,830	0	0	0	0	0	0	0	52,830
Wastewater Revenue Bonds Series 1994	0	39,485	0	0	0	0	0	0	0	39,485
Wastewater Revenue Bonds Series 1995	0	29,105	0	0	0	0	0	0	0	29,105
Wastewater Revenue Bonds Series 1997	0	96,289	0	0	0	0	0	0	0	96,289
Wastewater Revenue Bonds Series 1999	0	42,305	0	0	0	0	0	0	0	42,305
Water Revenue Bonds Series 1994	0	18,564	0	0	0	0	0	0	0	18,564
Water Revenue Bonds Series 1995	0	19,725	0	0	0	0	0	0	0	19,725
Water Revenue Bonds Series 1997	0	35,525	0	0	0	0	0	0	0	35,525
Water Revenue Bonds Series 1999	0	45,964	0	0	0	0	0	0	0	45,964
Total:	28,823	409,416	5,535	73,297	701,000	63,190	12,690	681,536	1,253,751	3,200,415

County Proprietary Operations

Fire Hydrant Fund	2,100	10,331	2,472	2,498	2,523	2,549	2,576	2,602	2,629	28,180
Wastewater Renewal Fund	34,450	87,644	36,000	36,000	54,000	54,000	54,000	54,000	54,000	429,644
Wastewater Special Construction Fund	0	5,707	0	0	0	0	0	0	0	5,707
Water Renewal and Replacement Fund	20,760	102,370	24,000	24,000	36,000	36,000	36,000	36,000	36,000	330,370
Water Special Construction Fund	0	4,427	0	0	0	0	0	0	0	4,427
Total:	57,310	210,479	62,472	62,498	92,523	92,549	92,576	92,602	92,629	798,328

Federal Government

EPA Grant	0	0	1,000	1,380	1,500	0	0	0	0	3,880
Total:	0	0	1,000	1,380	1,500	0	0	0	0	3,880

Impact Fees/Exactions

Wastewater Connection Charges	25,000	90,572	25,000	30,000	30,000	34,088	30,000	30,000	20,600	290,260
Water Connection Charges	6,128	22,263	6,019	6,192	6,028	6,015	6,054	3,747	1,190	57,508
Total:	31,128	112,835	31,019	36,192	36,028	40,103	36,054	33,747	21,790	347,768

Other County Sources

Miscellaneous - Other County Sources	0	300	0	0	0	0	0	0	0	300
Total:	0	300	0	0	0	0	0	0	0	300
Department Total:	117,261	733,030	100,026	173,367	831,051	195,842	141,320	807,885	1,368,170	4,350,691

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

(\$ in 000s)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

Neighborhood and Unincorporated Area Municipal Services

	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Wastewater Projects									
CENTRAL DISTRICT UPGRADES - WASTEWATER TREATMENT PLANT	7,335	2,806	3,585	849	1,598	1,022	9,419	20,456	47,070
CENTRAL MIAMI-DADE WASTEWATER TRANSMISSION MAINS AND PUMP STATION (PS) IMPROVEMENTS	690	350	1,486	4,100	4,000	4,000	21,000	42,970	78,596
CORROSION CONTROL FACILITIES IMPROVEMENTS	8,600	958	912	1,200	1,550	1,034	1,569	0	15,823
ENGINEERING STUDIES - WASTEWATER IMPROVEMENTS	10,499	3,281	1,434	0	0	0	0	0	15,214
EQUIPMENT AND VEHICLES - WASTEWATER SYSTEM	18,227	14,472	12,558	11,967	9,233	9,234	9,234	9,234	94,159
GENERAL MAINTENANCE AND OFFICE FACILITIES - WASTEWATER IMPROVEMENTS	8,036	3,200	2,649	8,247	12,653	13,970	11,900	27,820	88,475
GRAVITY SEWER RENOVATIONS	18,663	10,698	13,241	4,650	4,150	4,150	2,650	4,749	62,951
LIFT STATION UPGRADES AND STRUCTURAL MAINTENANCE IMPROVEMENTS	9,038	2,873	12,105	10,134	9,734	9,734	9,734	9,734	73,086
MISCELLANEOUS UPGRADES - WASTEWATER TREATMENT PLANTS	165	150	1,500	0	0	0	2,664	11,047	15,526
NORTH DISTRICT UPGRADES - WASTEWATER TREATMENT PLANT	1,454	889	450	0	300	75	917	1,708	5,793
NORTH MIAMI-DADE WASTEWATER TRANSMISSION MAINS AND PUMP STATIONS IMPROVEMENTS	2,787	623	0	0	0	0	0	0	3,410
PEAK FLOW MANAGEMENT FACILITIES	21,050	23,058	18,700	8,978	44,024	6,156	36,673	356,690	515,329
PUMP STATION GENERATORS AND MISCELLANEOUS UPGRADES	2,262	133	143	3,917	6,550	3,333	1,333	2,667	20,338
PUMP STATION IMPROVEMENTS PROGRAM	29,097	12,984	4,602	3,676	7,981	8,343	12,640	11,360	90,683
SANITARY SEWER SYSTEM EXTENSION	18,237	5,267	12,080	14,930	19,248	14,569	14,089	91,911	190,331
SANITARY SEWER SYSTEM IMPROVEMENTS	505	522	780	780	780	780	780	780	5,707
SOUTH DISTRICT UPGRADES - WASTEWATER TREATMENT PLANT	4,557	3,406	5,401	100	101	58	831	15,736	30,190
SOUTH DISTRICT WASTEWATER TREATMENT PLANT - HIGH LEVEL DISINFECTION	16,602	13,491	103,188	202,899	154,219	10,539	0	4,600	505,538
SOUTH DISTRICT WASTEWATER TREATMENT PLANT EXPANSION - PHASE III	0	0	0	1,500	3,500	7,000	32,000	51,000	95,000
SOUTH MIAMI-DADE WASTEWATER TRANSMISSION MAINS AND PUMP STATIONS IMPROVEMENTS	0	100	900	1,000	2,000	2,000	313	3,487	9,800
TELEMETERING SYSTEM - WASTEWATER	2,516	125	0	0	0	0	0	0	2,641
WASTEWATER SYSTEM MAINTENANCE AND UPGRADES	2,609	5,696	3,142	3,330	3,530	3,742	3,966	4,204	30,219
WASTEWATER TREATMENT PLANT AUTOMATION ENHANCEMENTS	1,613	392	500	1,871	1,163	0	2,860	6,574	14,973
WASTEWATER TREATMENT PLANTS - EFFLUENT REUSE	291	6,288	16,435	30,450	35,000	75,000	80,000	870,000	1,113,464
WASTEWATER TREATMENT PLANTS REPLACEMENT AND RENOVATION	14,166	6,555	15,296	17,699	18,039	19,421	20,196	19,652	131,024
Water Projects									
AQUIFER STORAGE RECOVERY (ASR) - WELLFIELDS	1,925	2,088	2,071	5,007	4,500	0	0	8,500	24,091
CENTRAL MIAMI-DADE WATER TRANSMISSION MAINS IMPROVEMENTS	607	1,650	743	0	0	0	923	29,135	33,058
ENGINEERING STUDIES - WATER	3,006	2,153	1,668	0	0	0	0	0	6,827
EQUIPMENT AND VEHICLES - WATER SYSTEM	12,233	10,601	8,279	8,417	8,786	8,786	8,785	8,785	74,672
GENERAL MAINTENANCE AND OFFICE FACILITIES - WATER	9,351	1,854	1,950	7,000	10,437	8,456	10,265	13,741	63,054
MISCELLANEOUS UPGRADES - WATER TREATMENT PLANTS	1,000	2,500	2,000	0	0	0	0	0	5,500
NORTH MIAMI-DADE WATER TRANSMISSION MAIN IMPROVEMENTS	1,321	3,000	0	4,400	2,100	1,179	0	2,700	14,700
SAFE DRINKING WATER ACT MODIFICATIONS (1996) (D - DBP RULE)	35,879	5,050	3,375	0	0	0	0	0	44,304
SAFE DRINKING WATER ACT MODIFICATIONS (1996) (IESWT RULE)	1,052	142	0	250	500	250	0	2,900	5,094

SOUTH MIAMI HEIGHTS WATER TREATMENT PLANT AND WELLFIELD	9,254	10,026	30,652	42,611	38,863	21,033	5,835	450	158,724
SOUTH MIAMI-DADE WATER TRANSMISSION MAINS IMPROVEMENTS	0	0	0	0	0	0	0	15,000	15,000
TELEMETERING SYSTEM ENHANCEMENTS - WATER	3,134	125	0	0	0	0	0	0	3,259
WATER DISTRIBUTION SYSTEM EXTENSION ENHANCEMENTS	46,011	13,238	17,290	15,142	15,752	15,116	10,860	71,748	205,157
WATER MAINS - EXTENSIONS	1,295	1,300	305	306	305	306	305	305	4,427
WATER SYSTEM FIRE HYDRANT INSTALLATION	3,875	3,050	3,545	4,354	3,900	3,900	1,900	3,656	28,180
WATER SYSTEM IMPROVEMENTS	1,128	500	378	0	0	0	0	0	2,006
WATER SYSTEM MAINTENANCE AND UPGRADES	9,867	11,289	8,099	8,585	9,100	9,646	10,225	10,840	77,651
WATER TREATMENT PLANT - ALEXANDER ORR, JR. EXPANSION	11,833	3,928	4,642	6,424	5,411	7,078	12,067	31,820	83,203
WATER TREATMENT PLANT - HIALEAH/PRESTON IMPROVEMENTS	376	1,250	3,624	5,696	5,567	5,369	12,737	33,387	68,006
WATER TREATMENT PLANTS - REPLACEMENT AND RENOVATIONS	7,929	8,136	11,636	11,636	11,081	10,636	10,637	10,637	82,328
WELLFIELD IMPROVEMENTS	6,985	10,300	9,200	7,850	5,465	6,500	7,942	41,868	96,110

Department Total:

367,060 210,497 340,544 459,955 461,120 292,415 367,249 1,851,851 4,350,691